Construtora Tenda S.A.

Notes to the individual and consolidated Interim financial information For the period ended September 30, 2019

(Convenience Translation into English from the original previously Issued in Portugues)



NOTES TO THE INDIVIDUAL AND CONSOLIDATED INTERIM FINANCIAL INFORMATION SEPTEMBER 30, 2019

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Construtora Tenda S.A.

Corporate Taxpayer's Registry (CNPJ/MF) No. 71.476.527/0001-35 Corporate Registry Identification Number (NIRE) 35.300.348.206

Notice to the Market

3Q19 EARNINGS RELEASE

3Q19 net income at R\$ 64.6 million. In the last 12 months, earnings per share up 33.5% YoY and ROE at 18.7%. Adjusted gross margin reached 34.9% in the quarter

FOR IMMEDIATE RELEASE – São Paulo, November 7, 2019 – Construtora Tenda S.A. ("Company", "Tenda"), a leading Brazilian homebuilder and real estate developer focused on low-income residential projects operating within the brackets 1.5 and 2 of the "Minha Casa, Minha Vida" ("MCMV") federal government housing program, today reports its operating and financial results for the third quarter of 2019.

HIGHLIGHTS

- Net revenue of R\$508.5 million in 3Q19, up 10.2% YoY
- **Net income** of R\$235.4 million in the last twelve months, up 24.9% YoY. Net income of R\$187.4 million YTD, up 23.0% YoY
- ROE of 18.7% LTM, up to 2.6 p.p. YoY
- ROIC of 26.4% LTM, up to 4.5 p.p. YoY
- Cash consumption of R\$40.8 million in 3Q19 due to the stoppage of mortgage transfers until mid-September
- Launched PSV of R\$761.4 million in 3Q19 (+32.0% YoY). In 9M19, launched PSV reached R\$1.74 billion (+25.8% YoY)
- Landbank up 25.8% YoY, totalling R\$9.87 billion in PSV
- Land acquisition in 3Q19 totaled R\$1.13 billion, + 68.0% QoQ, allowing landbank's increase in strong quarter in launches
- Net pre-sales of R\$536.9 million in 3Q19, up 9.6% YoY, with net SoS of 28.0%

CONFERENCE CALL AND WEBCAST Friday, November 8, 2019 8h00 a.m. (NY) 10h00 a.m. (BRT) Dial in:
International: +1-516-300-1066
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Code: Tenda

Webcast: Click here



MESSAGE FROM THE MANAGEMENT

In the third quarter of 2019, Tenda's strategy to operate in the "Minha Casa Minha Vida" (MCMV) program in a more restrictive year brought good results. The expected drop in profitability due to the reduction in subsidies for the bracket 1.5 of the program and the stricter credit scoring for clients in financial institutions was partially offset by Tenda's growth in more vertical solutions, especially new projects with towers up to 20 floors in São Paulo and our first projects with elevator outside São Paulo – Salvador was the first Brazilian metro area in which we launched such products.

Projects with taller buildings allow Tenda to access more land located in central areas of the metropolitan regions, which results in a wider income range of clientes still within MCMV brackets 1.5 and 2. Given the cost advantages derived from the industrial approach to operations, it is possible to perform with attractive prices, maintaining sales velocity above peers, therefore inducing growth in regions in which we already operate. In 2019, vertical buildings unlocked a growth barrier in São Paulo, which represents 40.6% of launched PSV in the year (compared to 31.7% in 2018), and allowed an increase of 6.2% YoY in the average price of units launched in the year so far compared to 9M18.

Tenda also took another step this quarter in its gradual geographic expansion project (since 2017, Tenda has reached a new metropolitan region each year). With the launch of the Jardim Passaré project, Fortaleza became the ninth Brazilian metro area in which Tenda operates. In 3Q19, the PSV launched by Tenda grew 32.0% YoY, which combined with the 9.6% YoY growth in net sales makes it possible for the Company to reach the bottom of the net pre-sales guidance provided for the year. (between R\$ 1.95 and R\$ 2.15 billion).

With an adjusted gross margin of 34.9% in 3Q19 and 35.5% in 9M19, Tenda remains within the guidance for the year (between 34.0% and 36.0%). Two main factors put pressure on the Company's profitability and should continue to challenge the industry as a whole. First, price per unit decreased in response to changes in MCMV parameters, partially offset by Tenda's product mix in 2019 and initiatives that brought better quality to sales and collection processes. Second, construction costs increased given better economic conditions and the resumption of the real estate segment for mid to high Income families in Brazil. Materials (concrete and steel) and construction services (earthmoving and infrastructure) had significant price increases in 2019.

In this scenario, Tenda's net income in 3Q19 was R\$ 64.6 million, in line with 3Q18 and R\$ 187.4 million YTD, up 23.0% YoY. In the last twelve months, ROE reached 18.7% (+ 2.6 p.p. YoY) and ROIC reached 26.4% (+4.5 p.p. YoY). Earnings per share (ex-treasury) totaled R\$ 2.42 in the last twelve months, up 33.5% YoY.

On the other hand, cash generation was negatively impacted by the stoppage of mortgage transfers in the MCMV brackets 1.5 and 2 throughout 3Q19, a situation regularized only in mid-September, insufficient time to reverse cash consumption in the period. In a quarter of sales growth (+12.0% QoQ and +9.6% YoY), PSV transferred dropped sharply (-40.5% QoQ and -36.9% YoY). Tenda is focused on ensuring that the effect of the transfer stoppage is mostly reversed in 4Q19, but there is a risk of a negative impact on our cancellations over gross sales in 4Q19.

Events like this reinforce the importance of conservative financial management to overcome moments of instability in MCMV. At the end of 3Q19, the Company had R\$ 976.3 million in cash, resulting in a net cash of R\$ 231.5 million, equivalent to a net debt to equity ratio of -17.7%.

Looking forward, it is possible that further adjustments in MCMV parameters will continue to reduce the profitability of companies in the affordable housing segment. Such adjustments are healthy for the sustainability of the program, requiring players to pursue operational excellence. Tenda reinforces its focus on affordable housing, seeking to be the company that delivers the highest return to shareholders in this sector, also committed with a conservative financial management approach.



OPERATIONAL AND FINANCIAL HIGHLIGHTS

| | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--|-------------|---------|--------------|---------|--------------|---------|---------|--------------|
| Operational Highlights (R\$ million, PSV) | | | | | | | | |
| Launches | 761.4 | 592.3 | 28.6% ↑ | 576.7 | 32.0% 个 | 1,739.3 | 1,382.1 | 25.8% ↑ |
| Net Pre-Sales | 536.9 | 479.9 | 11.9% 个 | 489.9 | 9.6% 个 | 1,423.7 | 1,395.3 | 2.0% ↑ |
| Sales over Supply (SoS) (%) | 28.0% | 28.9% | (0.9 p.p.) ↓ | 31.5% | (3.5 p.p.) ↓ | 50.8% | 56.7% | (5.9 p.p.) ↓ |
| PSV Transferred | 277.3 | 466.0 | (40.5%) ↓ | 439.5 | (36.9%) ↓ | 1,088.0 | 1,301.5 | (16.4%) ↓ |
| Units Delivered (#) | 3,844 | 3,236 | 18.8% 个 | 2,632 | 46.0% ↑ | 8,616 | 7,756 | 11.1% ↑ |
| Landbank | 9,869.7 | 9,499.3 | 3.9% ↑ | 7,843.3 | 25.8% 个 | 9,869.7 | 7,843.3 | 25.8% ↑ |
| Landbank - Acquisitions / Adjustments | 1,131.7 | 673.5 | 68.0% ↑ | 1,289.1 | (12.2%) ↓ | 2,715.4 | 2,530.4 | 7.3% ↑ |
| Financial Highlights (R\$ million) | | | | | | | | |
| Net Revenue | 508.5 | 489.1 | 4.0% ↑ | 461.5 | 10.2% 个 | 1,407.0 | 1,226.6 | 14.7% ↑ |
| Adjusted Gross Profit ¹ | 177.3 | 176.4 | 0.5% 个 | 161.3 | 9.9% 个 | 500.0 | 440.3 | 13.6% ↑ |
| Adjusted Gross Margin ¹ (%) | 34.9% | 36.1% | (1.2 p.p.) ↓ | 35.0% | (0.1 p.p.) ↓ | 35.5% | 35.9% | (0.4 p.p.) ↓ |
| Adjusted EBITDA ² | 88.4 | 95.3 | (7.2%) ↓ | 82.7 | 6.8% 个 | 253.5 | 209.3 | 21.1% ↑ |
| Adjusted EBITDA Margin ² (%) | 17.4% | 19.5% | (2.1 p.p.) ↓ | 17.9% | (0.5 p.p.) ↓ | 18.0% | 17.1% | 1.0 p.p. ↑ |
| Net Financial Result | 2.1 | 2.4 | (10.1%) ↓ | 1.0 | 109.8% 个 | 4.8 | 7.6 | (37.3%) ↓ |
| Net Income (Loss) ³ | 64.6 | 73.0 | (11.4%) ↓ | 64.4 | 0.3% 个 | 187.4 | 152.3 | 23.0% ↑ |
| Backlog Revenues | 582.7 | 528.6 | 10.2% ↑ | 524.0 | 11.2% 个 | 582.7 | 524.0 | 11.2% ↑ |
| Backlog Results | 225.5 | 200.2 | 12.6% ↑ | 230.3 | (2.1%) ↓ | 225.5 | 230.3 | (2.1%) ↓ |
| Backlog Margin (%) | 38.7% | 37.9% | 0.8 p.p. ↑ | 43.9% | (5.3 p.p.) ↓ | 38.7% | 43.9% | (5.3 p.p.) ↓ |
| Cash and Cash Equivalents ⁴ | 976.3 | 1,045.9 | (6.7%) ↓ | 847.5 | 15.2% 个 | 976.3 | 847.5 | 15.2% ↑ |
| Net Debt | (231.5) | (289.6) | 20.1% ↑ | (306.2) | 24.4% ↑ | (231.5) | (306.2) | 24.4% ↑ |
| Shareholders' Equity + Minority Shareholders | 1,304.4 | 1,252.4 | 4.2%↑ | 1,218.1 | 7.1% 个 | 1,304.4 | 1,218.1 | 7.1% ↑ |
| Net Debt / (SE + Minority) (%) | (17.7%) | (23.1%) | 5.4 p.p. ↑ | (25.1%) | 7.4 p.p. ↑ | (17.7%) | (25.1%) | 7.4 p.p. ↑ |
| Cash Generation⁵ | (40.8) | 26.2 | (255.7%) ↓ | 73.2 | (155.8%) ↓ | 23.3 | 191.9 | (87.9%) 🗸 |
| Operating Cash Generation ⁶ | (34.5) | 32.6 | (205.9%) 🗸 | 74.5 | (146.3%) ↓ | 34.2 | 197.9 | (82.7%) ↓ |
| Net Income (Loss) (LTM) | 235.4 | 235.1 | 0.1% ↑ | 188.5 | 24.9% 个 | 170.7 | 188.5 | (9.4%) ↓ |
| NOPAT ⁷ (LTM) | 262.2 | 260.9 | 0.5% 个 | 206.6 | 26.9% 个 | 262.2 | 206.6 | 26.9% ↑ |
| Capital Employed ⁸ | 1,072.9 | 962.8 | 11.4% ↑ | 911.8 | 17.7% 个 | 1,072.9 | 911.8 | 17.7% 1 |
| ROE ⁹ (LTM) | 18.7% | 19.3% | (0.6 p.p.) ↓ | 16.2% | 2.6 p.p. ↑ | 18.7% | 16.2% | 2.6 p.p. 1 |
| ROIC ¹⁰ (LTM) | 26.4% | 27.8% | (1.3 p.p.) ↓ | 21.9% | 4.5 p.p. ↑ | 26.4% | 21.9% | 4.5 p.p. ↑ |
| Earnings per share ¹¹ (12 months) (R\$/share) (ex-Treasury) | 2.42 | 2.43 | (0.4%) ↓ | 1.82 | 33.5% 个 | 2.42 | 2.43 | (0.4%) ↓ |

^{1.} Adjusted by capitalized interests.

 $^{{\}bf 2.}\ Adjusted\ by\ capitalized\ interests, expenses\ with\ stock\ option\ plans\ (non-cash)\ and\ minority\ shareholders.$

^{3.} Adjusted by minority shareholders.

^{4.} Cash and cash equivalents and securities.

^{5.} Cash Generation is obtained through the difference between the variation of Available Cash and the variation of Gross Debt, adjusted to the amounts of Share Buyback and Dividends Paid

^{6.} Operating Cash Generation is a result of the company's managerial calculation which neither reflects nor is compared with the figures reported in the financial statements.

 $^{7.\} NOPAT\ is\ composed\ of\ net\ income\ excluding\ financial\ result\ and\ capitalized\ interest\ effects.$

^{8.} Capital Employed is composed of the sum of net debt, shareholders' equity and minority shareholders.

^{9.} ROE is calculated by net income of the last 12 months adjusted by minority shareholders divided by the average shareholders' equity. Average referring to the opening and closing position in the last 12 months.

^{10.} ROIC is calculated by NOPAT of the last 12 months divided by average capital employed. Average referring to the opening and closing position in the last 12 months.

^{11.} Earnings per share (ex-Treasury) considers the issued shares (adjusted for stock splits) and does not consider shares held in Treasury at the end of the period.



GUIDANCE

Aiming at generating useful comparative information and providing predictability to the market on our figures, Tenda opted to disclose guidance for 2019 based on scenarios identified with defined variables and assumptions.

- In 2019, the Company estimates that the **Adjusted Gross Margin**, which is the ratio of consolidated gross profit for the year less financial charges, as stated in Note 12 to the financial statements and consolidated net revenue for the year, will range between 34.0% and 36.0%. Adjusted Gross Margin is 35.5% YTD, fluctuating in a quarterly range between 34.9% (3Q19) and 36.1% (2Q19).
- In 2019, the Company estimates that the **Net Pre-Sales**, defined as the product of gross sales for the year (in R\$ million) minus cancellations for the year (in R\$ million), adjusting all amounts to Tenda's equity interest, will range between R\$1,950.0 million and R\$2,150.0 million. To reach the bottom of the guidance range, the Company should record R\$ 526.3 million in net sales in 4Q19, +14.5% YoY. The 25.8% YoY increase in PSV launched in the year so far (+32.0% YoY in Q3) may allow the Company to reach its Net Pre-Sales guidance.

| Guidance 2019 | Minimum | Maximum | 1Q19 | 2Q19 | 3Q 19 | 4Q19 | 2019 |
|-----------------------------|---------|---------|-------|-------|--------------|------|---------|
| Adjusted Gross Margin (%) | 34.0% | 36.0% | 35.8% | 36.1% | 34.9% | - | 35.5% |
| Net Pre-Sales (R\$ million) | 1,950.0 | 2,150.0 | 406.9 | 479.9 | 536.9 | - | 1,423.7 |

LAUNCHES

In 3Q19, Tenda launched 18 projects, totaling R\$ 761.4 million in PSV, up 32.0% YoY and 28.6% QoQ. This quarter marked the Company's inaugural launch in Fortaleza, the ninth Brazilian metropolitan region in which Tenda operates under its current business model. In the LTM, launches reached R\$ 2.27 billion in PSV.

13 of the 41 projects launched in the year so far are located in São Paulo metro area, totaling R\$ 706.4 million in PSV (or 40.6% of the total launched, compared to a share of 31.7% in 2018). Of the 13 developments, 4 are projects with buildings up to 4 floors, 6 are projects that reach 10 floors and 3 are projects that reach 20 floors. Verticalization has allowed Tenda to expand its presence in increasingly better locations in São Paulo. In the third quarter of 2019, Tenda also launched two verticalized projects (buildings with elevators) in Salvador metro area.

| Launches ¹ | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--|-------|-------|----------|-------|----------|---------|---------|---------|
| Number of projects launched | 18 | 13 | 38.5% 个 | 14 | 28.6% 个 | 41 | 37 | 10.8% 个 |
| PSV (R\$ million) | 761.4 | 592.3 | 28.6% 个 | 576.7 | 32.0% ↑ | 1,739.3 | 1,382.1 | 25.8% 个 |
| Number of units launched | 5,219 | 4,072 | 28.2% 个 | 4,160 | 25.5% 个 | 11,922 | 10,064 | 18.5% 个 |
| Average price per unit (R\$ thousand) | 145.9 | 145.4 | 0.3% 个 | 138.6 | 5.2% 个 | 145.9 | 137.3 | 6.2% 个 |
| Average size of projects launched (in units) | 290 | 313 | (7.4%) ↓ | 297 | (2.4%) ↓ | 291 | 272 | 6.9% 个 |

 $^{1. \, \}text{Tenda holds 100\% equity interest in all projects launched since 2013 (when it launched its current business model)}.$



GROSS SALES

Gross sales totaled R\$ 590.2 million in 3Q19, up 8.6% YoY and up 9.9% QoQ. The increase in São Paulo's participation in the gross sales mix allowed the average price per unit sold to rise even in a more restrictive scenario for the Minha Casa, Minha Vida ("MCMV") program in the year. Gross Sales over Supply ("Gross SoS") reached 30.8% in 3Q19, up 1.5 p.p. QoQ and down 4.2 p.p. YoY.

| Gross Sales | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|---------------------------------------|-------|-------|--------------|-------|--------------|---------|---------|--------------|
| PSV (R\$ million) | 590.2 | 536.9 | 9.9% 个 | 543.5 | 8.6% 个 | 1,570.0 | 1,542.8 | 1.8% 个 |
| Number of units | 4,185 | 4,036 | 3.7% ↑ | 3,980 | 5.2% 个 | 11,566 | 11,196 | 3.3% ↑ |
| Average price per unit (R\$ thousand) | 141.0 | 133.0 | 6.0% ↑ | 136.5 | 3.3% ↑ | 135.7 | 137.8 | (1.5%) ↓ |
| Gross SoS | 30.8% | 32.3% | (1.5 p.p.) ↓ | 35.0% | (4.2 p.p.) ↓ | 56.0% | 62.7% | (6.7 p.p.) ↓ |

CANCELLATIONS AND NET PRE-SALES

Net pre-sales totaled R\$ 536.9 million in 3Q19, up 11.9% QoQ and 9.6% YoY. Net Sales over Supply ("Net SoS") reached 28.0% in 3Q19, down 0.9 p.p. QoQ and down 3.5 p.p YoY. Lower SoS reflects the more restrictive environment for customer credit approval at financial institutions and the reduction of the Company's participation in the bracket 1.5 of the MCMV program (25.1% of net sales in 9M19 versus 56.0% of net sales in 9M18). Even with the increase in PSV launched in the 3Q19, Net SoS remains at high levels.

Cancellations as a percentage of gross sales reached 9.0% in 3Q19, 1.6 p.p. down QoQ. The stoppage of mortgage transfers under brackets 1,5 and 2 of the MCMV program throughout the 3Q19 did not impact cancellations this quarter, but may have adverse effects on 4Q19 performance even though the situation has normalized in September.

| (PSV, R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|-----------------------------|-------------|-------|---------------|-------|--------------|---------|---------|--------------|
| Gross Sales | 590.2 | 536.9 | 9.9% ↑ | 543.5 | 8.6% 个 | 1,570.0 | 1,542.8 | 1.8% ↑ |
| Cancellations | 53.3 | 57.0 | (6.5%) ↓ | 53.6 | (0.6%) ↓ | 146.3 | 147.5 | (0.8%) ↓ |
| Net Pre-Sales | 536.9 | 479.9 | 11.9% ↑ | 489.9 | 9.6% 个 | 1,423.7 | 1,395.3 | 2.0% ↑ |
| % Launches ¹ | 71.9% | 28.0% | 43.9 p.p. ↑ | 66.9% | 5.0 p.p. ↑ | 37.8% | 39.7% | (1.9 p.p.) ↓ |
| % Inventory | 28.1% | 72.0% | (43.9 p.p.) ↓ | 33.1% | (5.0 p.p.) ↓ | 62.2% | 60.3% | 1.9 p.p. ↑ |
| Cancellations / Gross Sales | 9.0% | 10.6% | (1.6 p.p.) ↓ | 9.9% | (0.9 p.p.) ↓ | 9.3% | 9.6% | (0.3 p.p.) ↓ |
| Net SoS | 28.0% | 28.9% | (0.9 p.p.) ↓ | 31.5% | (3.5 p.p.) ↓ | 50.8% | 56.7% | (5.9 p.p.) ↓ |
| (in units) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
| Gross Units Sold | 4,185 | 4,036 | 3.7% 个 | 3,980 | 5.2% 个 | 11,566 | 11,196 | 3.3% ↑ |
| Cancelled Units | 404 | 427 | (5.4%) ↓ | 395 | 2.3% ↑ | 1,107 | 1,077 | 2.8% ↑ |
| Net Units Sold | 3,781 | 3,609 | 4.8% ↑ | 3,585 | 5.5% 个 | 10,459 | 10,119 | 3.4% 1 |
| Cancellations / Gross Sales | 9.7% | 10.6% | (0.9 p.p.) ↓ | 9.9% | (0.2 p.p.) ↓ | 9.6% | 9.6% | 0.0 p.p |

^{1.} Current year launches



Net Pre-Sales (PSV, R\$ million) e Net SoS (%)



UNITS TRANSFERRED, DELIVERED, AND CONSTRUCTION SITES

Transferred PSV totaled R\$ 277.3 million in 3Q19, down 40.5% QoQ and 36.9% YoY. Throughout the third quarter, new mortgage transfers under brackets 1,5 and 2 MCMV were curtailed due to a deadlock in the regulation of the Program subsidy budget. The interruption of transfers had an adverse impact on the Company's cash generation in the quarter (cash consumption of R\$40.8 million in 3Q19).

| Transfers, Deliveries and Construction Sites | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--|-------------|-------|-----------|-------|-----------|---------|---------|-----------|
| PSV Transferred (in R\$ million) | 277.3 | 466.0 | (40.5%) ↓ | 439.5 | (36.9%) ↓ | 1,088.0 | 1,301.5 | (16.4%) ↓ |
| Transferred Units | 2,312 | 3,944 | (41.4%) ↓ | 3,567 | (35.2%) ↓ | 9,180 | 10,396 | (11.7%) ↓ |
| Delivered Units | 3,844 | 3,236 | 18.8% 个 | 2,632 | 46.0% 个 | 8,616 | 7,756 | 11.1% 个 |
| Construction Sites | 57 | 54 | 5.6% 个 | 43 | 32.6% 个 | 57 | 43 | 32.6% 个 |

INVENTORY AT MARKET VALUE

Tenda ended 3Q19 with R\$1.38 billion in inventory at market value, 16.7% higher QoQ and 29.8 YoY. Finished inventory units ended 3Q19 with a 28.0% YoY decrease, totaling R\$63.3 million (4.5% of the total inventory, 3.6 p.p. less than 3Q18). Inventory turnover is 8.8 months, higher than 2018 (when it ranged between 6.7 and 7.6 months).

| Inventory at Market Value | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|---------------------------------------|---------|---------|----------|---------|---------|---------|---------|---------|
| PSV (R\$ million) | 1,381.1 | 1,183.4 | 16.7% 个 | 1,064.0 | 29.8% 个 | 1,381.1 | 1,064.0 | 29.8% 个 |
| Number of Units | 9,391 | 7,998 | 17.4% 个 | 7,771.0 | 20.8% 个 | 9,391 | 7,771.0 | 20.8% 个 |
| Average price per unit (R\$ thousand) | 147.1 | 148.0 | (0.6%) ↓ | 136.9 | 7.4% 个 | 147.1 | 136.9 | 7.4% 个 |

| Status of Construction | 3Q19 | 0% to 30% built | 30% to 70% built | More than 70% built | Finished units |
|------------------------|---------|-----------------|------------------|---------------------|----------------|
| PSV (R\$ million) | 1,381.1 | 820.3 | 435.3 | 63.2 | 62.3 |



LANDBANK

In 3Q19, landbank increased 3.9% QoQ and PSV reached R\$ 9.87 billion. In a strong quarter in launches, land acquisitions (and adjustments) grew 68.0% QoQ, ensuring stability for the Company's landbank policy (to keep landbank equivalent to 3 years of launches in each metro area).

| Landbank ¹ | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|---|---------|---------|--------------|---------|--------------|---------|---------|--------------|
| Number of Projects | 278 | 270 | 3.0% ↑ | 229 | 21.4% ↑ | 278 | 229 | 21.4% 个 |
| PSV (in R\$ million) | 9,869.7 | 9,499.3 | 3.9% 个 | 7,843.3 | 25.8% 个 | 9,869.7 | 7,843.3 | 25.8% 个 |
| Acquisitions / Adjustments (in R\$ million) | 1,131.7 | 673.5 | 68.0% 个 | 1,289 | (12.2%) ↓ | 2,715.4 | 2,530.4 | 7.3% 个 |
| Number of Units | 67,527 | 64,846 | 4.1% ↑ | 53,746 | 25.6% 个 | 67,527 | 53,746 | 25.6% 个 |
| Average price per unit (in R\$ thousands) | 146.2 | 146.5 | (0.2%) ↓ | 145.9 | 0.2% 个 | 146.2 | 145.9 | 0.2% 个 |
| % Swap Total | 30.2% | 26.2% | 4.0 p.p. ↑ | 25.2% | 5.0 p.p. ↑ | 30.2% | 25.2% | 5.0 p.p. ↑ |
| % Swap Units | 9.1% | 11.7% | (2.6 p.p.) ↓ | 12.2% | (3.1 p.p.) ↓ | 9.1% | 12.2% | (3.1 p.p.) ↓ |
| % Swap Financial | 21.1% | 14.4% | 6.7 p.p. ↑ | 13.0% | 8.1 p.p. ↑ | 21.1% | 13.0% | 8.1 p.p. ↑ |

^{1.} Tenda holds 100% equity interest of its landbank.

CURRENT BUSINESS MODEL UPDATE

| Current Business Model Update | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|-------------------------------|--------|--------|---------|---------|---------|---------|---------|
| Number of Projects | 7 | 14 | 30 | 40 | 45 | 49 | 41 |
| Units launched | 2,460 | 4,315 | 7,711 | 9,579 | 11,768 | 13,636 | 11,922 |
| Total PSV (R\$ 000) | 313.9 | 613.3 | 1,088.9 | 1,315.0 | 1,695.2 | 1,912.7 | 1,739.3 |
| Units Sold | 2,451 | 4,259 | 7,633 | 9,303 | 11,500 | 12,767 | 3,810 |
| % Sold | 99.6% | 98.7% | 99.0% | 97.1% | 97.7% | 93.6% | 32.0% |
| Avg SoS (Month) | 8.6% | 6.5% | 8.3% | 11.6% | 13.1% | 18.5% | 9.8% |
| Units transferred | 2,451 | 4,255 | 7,622 | 9,282 | 11,459 | 11,897 | 1,731 |
| % Units transferred | 99.6% | 98.6% | 98.8% | 96.9% | 97.4% | 87.2% | 14.5% |
| % Construction | 100.0% | 100.0% | 100.0% | 98.6% | 99.2% | 87.4% | 30.0% |



LEGACY UPDATE

Over the past several years, the impact of legacy projects on both our results and on capital employed¹ has decreased. The speed of this phase-out will slowly decline until liquidation, due to the low liquidity of inventory and portfolio.

| Legacy Update | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|---------|---------|---------|--------|---------|-----------------|----------|---------|-------|
| Operational | | | | | | | | | |
| Inventory at Market Value | 1,171.5 | 826.7 | 478.7 | 365.1 | 226.2 | 154.9 | 132.1 | 58.2 | 44.1 |
| Gross Sales | 249.0 | 1,091.9 | 874.4 | 508.0 | 228.3 | 143.1 | 58.7 | 75.3 | 28.4 |
| Cancellations | 467.8 | 1,166.2 | 583.0 | 414.1 | 120.8 | 90.0 | 43.9 | 17.4 | 10.2 |
| Net Sales | (218.8) | (74.3) | 291.4 | 93.9 | 107.5 | 53.1 | 14.8 | 57.9 | 18.2 |
| Cancellations / Gross Sales | 187.9% | 106.8% | 66.7% | 81.5% | 52.9% | 62.9% | 74.7% | 23.1% | 36.09 |
| Sales over Supply (SoS) | (23.0%) | (9.9%) | 37.8% | 20.5% | 32.2% | 25.5% | 10.1% | 49.9% | 29.29 |
| Gross SoS | 702.9 | 1,182.6 | 900.3 | 459.9 | 214.6 | 145.2 | 108.7 | 55.9 | 19.6 |
| Delivered Units | 14 | 16,889 | 7,027 | 6,076 | 1,848 | 0 | 0 | 0 | 0 |
| Construction Sites | 138 | 63 | 26 | 5 | 1 | 1 | 1 | 1 | 1 |
| -inancial | | | | | | | | | |
| Adjusted Capital Employed ¹ | 2,516.9 | 2,089.7 | 1,152.4 | 755.1 | 547.2 | 324.5 | 211.4 | 124.8 | 120. |
| Accounts Receivable ¹ | 1,465.9 | 1,233.5 | 623.3 | 317.8 | 232.0 | 117.0 | 47.6 | 31.6 | 51.4 |
| AR Clients | 1,465.9 | 1,233.5 | 623.3 | 306.4 | 223.7 | 97.7 | 19.9 | 12.4 | 29.5 |
| AR Landbank Sold | ND^2 | ND^2 | ND^2 | 11.4 | 8.3 | 19.2 | 27.6 | 19.2 | 22.0 |
| Inventory ² | 1,051.0 | 856.2 | 529.1 | 437.2 | 315.2 | 207.5 | 163.9 | 93.2 | 69.4 |
| Inventory | 1,023.8 | 730.8 | 421.3 | 332.7 | 213.7 | 132.3 | 99.1 | 55.7 | 36.6 |
| Landbank for Sale | 27.2 | 125.4 | 107.8 | 104.5 | 101.5 | <i>75.2</i> | 64.8 | 37.5 | 32.8 |
| Other Operating Revenues and Expenses | (60.3) | (47.8) | (24.8) | (62.2) | (52.6) | (36.7) | (98.5) | (81.5) | (39.1 |
| Litigation Expenses | (15.2) | (17.5) | (18.1) | (51.2) | (27.3) | (21.2) | (51.8) | (53.9) | (20.2 |
| Other | (45.2) | (30.3) | (6.7) | (11.0) | (25.3) | (15.5) | (46.7) | (27.6) | (18.9 |
| Net Revenue | 439.3 | 1,069.1 | 722.5 | 273.8 | 168.3 | (52.2) | 7.2 | 76.5 | 37.2 |
| Gross Profit | (281.9) | 130.4 | 27.0 | (3.1) | (29.2) | (87.0) | (70.5) | (32.5) | 7.3 |
| Gross Margin | (64.2%) | 12.2% | 3.7% | (1.1%) | (17.4%) | NA ² | (979.8%) | (42.6%) | 19.59 |
| Managerial information | | | | | | | • | • | |

^{1.} Managerial information

NET OPERATING REVENUE

Net operating revenue totaled R\$508.5 million in 3Q19, up 10.2% YoY and up 4.0% QoQ. In addition to sales performance, changes in internal collection processes, such as adjustments to incentives and the implementation of more robust systems, allowed the reversal of estimated losses on doubtful accounts also in this quarter.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--|-------|-------|-----------|--------|-----------|---------|---------|------------|
| Gross Operating Revenues | 515.8 | 494.3 | 4.4% 个 | 478.6 | 7.8% 个 | 1,438.8 | 1,278.2 | 12.6% 个 |
| Reversal (constitution) of estimated losses on doubtful accounts | 2.0 | 6.4 | (69.5%) ↓ | (7.0) | 127.9% 个 | 8.2 | (20.4) | 140.3% 个 |
| Provision for cancellations | 0.6 | (3.0) | 120.4% 个 | 3.2 | (81.2%) ↓ | (12.1) | 1.7 | (800.0%) ↓ |
| Taxes on sales of properties and services | (9.8) | (8.7) | 13.7% 个 | (13.4) | (26.4%) ↓ | (28.0) | (32.9) | (14.7%) ↓ |
| Net Operating Revenue | 508.5 | 489.1 | 4.0% 个 | 461.5 | 10.2% 个 | 1,407.0 | 1,226.6 | 14.7% 个 |

^{2.} ND: Not published; NA: Does not apply



GROSS PROFIT

Gross profit totaled R\$168.0 million in 3Q19, up 8.4% YoY, resulting in a gross margin of 33.0%, 0.5 p.p. lower YoY. Adjusted by capitalized interest rates, gross profit totaled R\$177.3 million in 3Q19, resulting in an adjusted gross margin of 34.9%. Adjusted Gross Margin is 35.5% YTD, within the guidance for the year (between 34.0% and 36.0%).

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|------------------------------------|-------|-------|--------------|-------|--------------|---------|---------|--------------|
| Net Revenue | 508.5 | 489.1 | 4.0% 个 | 461.5 | 10.2% 个 | 1,407.0 | 1,226.6 | 14.7% 个 |
| Gross Profit | 168.0 | 166.4 | 1.0% ↑ | 155.0 | 8.4% 个 | 475.0 | 422.5 | 12.4% 个 |
| Gross Margin | 33.0% | 34.0% | (1.0 p.p.) ↓ | 33.6% | (0.5 p.p.) ↓ | 33.8% | 34.4% | (0.7 p.p.) ↓ |
| (-) Financial Costs | 9.2 | 9.9 | (6.9%) ↓ | 6.3 | 46.8% ↑ | 25.0 | 17.8 | 40.7% 个 |
| Adjusted Gross Profit ¹ | 177.3 | 176.4 | 0.5% 个 | 161.3 | 9.9% 个 | 500.0 | 440.3 | 13.6% 个 |
| Adjusted Gross Margin | 34.9% | 36.1% | (1.2 p.p.) ↓ | 35.0% | (0.1 p.p.) ↓ | 35.5% | 35.9% | (0.4 p.p.) ↓ |

^{1.} Adjusted by capitalized interest rates.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

In 3Q19, selling expenses totaled R\$46.8 million, up 19.2% YoY. Selling expenses represented 7.9% of gross sales, up 0.7 p.p. YoY, due to the effort to increase sales volume given the more restrictive credit scenario and the reduction of the 1.5% bracket in Tenda's sales mix (25.1% of net pre-sales in 9M19 versus 56.0% of net pre-sales in 9M18). One example was a new Strong marketing campaign promoted in September ("Feiraço Futuro em Dobro"), atypical in previous years.

General and administrative expenses ("G&A") accounted for 6.1% of net operating revenues in 3Q19, a decrease of 0.1 p.p. QoQ and flat YoY.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--------------------------------------|--------|--------|--------------|--------|--------------|---------|---------|--------------|
| Selling Expenses | (46.8) | (37.5) | 24.7% 个 | (39.2) | 19.2% 个 | (117.1) | (106.7) | 9.7% 个 |
| General & Admin Expenses | (31.2) | (30.6) | 1.9% 个 | (28.3) | 10.0% ↑ | (90.8) | (88.8) | 2.2% 个 |
| Total SG&A Expenses | (78.0) | (68.1) | 14.5% 个 | (67.6) | 15.3% 个 | (207.9) | (195.5) | 6.3% ↑ |
| Gross Sales | 590.2 | 536.9 | 9.9% 个 | 543.5 | 8.6% ↑ | 1,570.0 | 1,542.8 | 1.8% ↑ |
| Launches | 761.4 | 592.3 | 28.6% 个 | 576.7 | 32.0% ↑ | 1,739.3 | 1,382.1 | 25.8% 个 |
| Net Operating Revenue | 508.5 | 489.1 | 4.0% ↑ | 461.5 | 10.2% 个 | 1,407.0 | 1,226.6 | 14.7% 个 |
| Selling Expenses / Gross Sales | 7.9% | 7.0% | 0.9 p.p. ↑ | 7.2% | 0.7 p.p. ↑ | 7.5% | 6.9% | 0.5 p.p. ↑ |
| G&A Expenses / Launches | 4.1% | 5.2% | (1.1 p.p.) ↓ | 4.9% | (0.8 p.p.) ↓ | 5.2% | 6.4% | (1.2 p.p.) ↓ |
| G&A Expenses / Net Operating Revenue | 6.1% | 6.3% | (0.1 p.p.) ↓ | 6.1% | (0.0 p.p.) ↓ | 6.5% | 7.2% | (0.8 p.p.) ↓ |



OTHER OPERATIONAL REVENUES (EXPENSES)

Other operating revenues and expenses totaled R\$ 13.1 million in expenses in 3Q19, down 4.4% YoY and 3.2% QoQ.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|---------------------------------------|-------------|--------|-----------|--------|-----------|--------|--------|-----------|
| Other Operating Revenues and Expenses | (13.1) | (13.5) | (3.2%) ↓ | (13.7) | (4.4%) ↓ | (42.5) | (49.3) | (13.8%) ↓ |
| Litigation Expenses | (5.9) | (5.2) | 14.6% ↑ | (7.9) | (25.6%) ↓ | (23.4) | (32.5) | (28.0%) ↓ |
| Others | (7.2) | (8.4) | (14.2%) ↓ | (5.7) | 24.8% 个 | (19.1) | (16.8) | 13.5% 个 |
| Equity Income | (0.3) | (0.2) | 50.2% 个 | 0.3 | 221.6% 个 | (1.8) | 0.8 | 321.6% 个 |

ADJUSTED EBITDA

In 3Q19, the Company's adjusted EBITDA totaled R\$88.4 million, na increase of 6.8% YoY.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | 3Q19 |
|--|-------------|-------|--------------|-------|--------------|---------|---------|-------------|
| Net Income | 64.6 | 73.0 | (11.4%) ↓ | 64.4 | 0.3% 个 | 187.4 | 152.3 | 23.0% 个 |
| (+) Financial result | (2.1) | (2.4) | 10.1% 个 | (1.0) | (109.8%) ↓ | (4.8) | (7.6) | 37.3% 个 |
| (+) Income taxes and social contribution | 8.9 | 9.2 | (3.5%) ↓ | 6.6 | 34.5% 个 | 24.7 | 19.6 | 26.3% 个 |
| (+) Depreciation and amortization | 5.2 | 4.9 | 6.3% 个 | 3.2 | 63.2% ↑ | 14.7 | 13.0 | 13.3% 个 |
| (+) Capitalized interests | 9.2 | 9.9 | (6.9%) ↓ | 6.3 | 46.8% ↑ | 25.0 | 17.8 | 40.7% 个 |
| (+) Expenses with Stock Option Plan | 2.5 | 0.7 | 238.8% 个 | 2.4 | 2.9% 个 | 5.7 | 13.1 | (56.0%) 🗸 |
| (+) Minority Shareholders | 0.1 | (0.1) | 235.8% 个 | 0.8 | (88.9%) 🗸 | 0.8 | 1.3 | (37.9%) 🗸 |
| Adjusted EBITDA ¹ | 88.4 | 95.3 | (7.2%) ↓ | 82.7 | 6.8% ↑ | 253.5 | 209.3 | 21.1% ↑ |
| Net Revenue | 508.5 | 489.1 | 4.0% 个 | 461.5 | 10.2% ↑ | 1,407.0 | 1,226.6 | 14.7% 个 |
| Adjusted EBITDA Margin ¹ | 17.4% | 19.5% | (2.1 p.p.) ↓ | 17.9% | (0.5 p.p.) ↓ | 18.0% | 17.1% | 1.0 p.p. ↑ |

^{1.} Adjusted by capitalized interests, expenses with stock option plans (non-cash) and minority shareholders.

FINANCIAL RESULTS

In 3Q19, Tenda posted a financial result of R\$2.1 million.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--------------------|--------|--------|-----------|-------|----------|--------|--------|-----------|
| Financial Income | 17.2 | 15.2 | 12.9% 个 | 9.6 | 78.8% 个 | 44.5 | 30.2 | 47.6% 个 |
| Financial Expenses | (15.1) | (12.9) | 17.1% 个 | (8.6) | 75.2% 个 | (39.7) | (22.5) | 76.4% 个 |
| Financial Results | 2.1 | 2.4 | (10.1%) ↓ | 1.0 | 109.8% 个 | 4.8 | 7.6 | (37.3%) ↓ |



NET INCOME

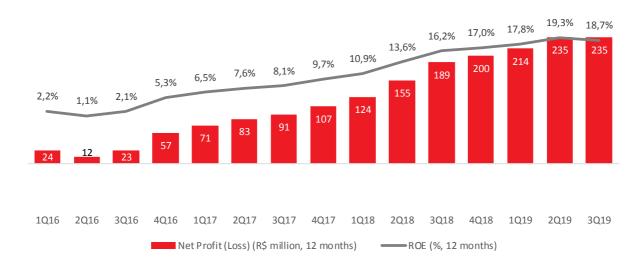
In 3Q19, Tenda posted net income of R\$64.6 million, an increase of 0.3% YoY due to the combination of 8.4% YoY growth in gross profit and the 4.4% YoY decrease in operating expenses. Net income fell 11.4% QoQ.

Earnings per share ex-Treasury in the last twelve months totaled R\$2.42, up 33.5% YoY and down 0.4% QoQ.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|---|-------|-------|---------------------|-------|--------------|-------|-------|------------|
| Net Income after Income Tax and Social Contribution | 64.7 | 72.9 | (11.2%) ↓ | 65.3 | (0.8%) ↓ | 188.2 | 153.6 | 22.5% ↑ |
| (-) Minority shareholders | (0.1) | 0.1 | (235.8%) \downarrow | (8.0) | 88.9% 个 | (0.8) | (1.3) | 37.9% ↑ |
| Net Income | 64.6 | 73.0 | (11.4%) ↓ | 64.4 | 0.3% 个 | 187.4 | 152.3 | 23.0% ↑ |
| Net Margin | 12.7% | 14.9% | (2.2 p.p.) ↓ | 14.0% | (1.3 p.p.) ↓ | 13.3% | 12.4% | 0.9 p.p. ↑ |
| Earnings per share (R\$/share) ¹ | 2.26 | 2.25 | 0.1% ↑ | 1.74 | 29.6% 个 | 2.26 | 2.25 | 0.1% ↑ |
| Earnings per share (R\$/share) (ex- Treasury) ² | 2.42 | 2.43 | (0.4%) ↓ | 1.82 | 33.5% 个 | 2.42 | 2.43 | (0.4%) ↓ |

^{1.} Earnings per share considers all issued shares (adjusted for stock splits)

Net Income (Loss) (R\$ million, 12 months) e ROE (%, 12 months)



BACKLOG RESULTS

Backlog margin at 38.7%, up 0.8 p.p. QoQ, but down 5.3 p.p. YoY. The reduction in the backlog margin compared to the previous year reflects the lower price scenario due to the more restrictive MCMV scenario this year and the increase in construction costs due to the resumption of the construction sector this year. The improvement over the previous quarter is mainly due to the significant increase in São Paulo's participation in the sales mix in 2019.

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|-------------------------------|--------------|---------|------------|--------------|--------------|
| Backlog Revenues | 582.7 | 528.6 | 10.2% 个 | 524.0 | 11.2% 个 |
| Backlog Costs (of Units Sold) | (357.2) | (328.4) | 8.8% ↑ | (293.7) | 21.6% 个 |
| Backlog Results | 225.5 | 200.2 | 12.6% 个 | 230.3 | (2.1%) ↓ |
| Backlog Margin | 38.7% | 37.9% | 0.8 p.p. ↑ | 43.9% | (5.3 p.p.) ↓ |

^{2.} Earnings per share (ex-Treasury) considers the issued shares (adjusted for stock splits) and does not consider shares held in Treasury at the end of the period.



CASH AND CASH EQUIVALENTS, AND FINANCIAL INVESTMENTS

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|-------------------------|--------------|---------|-----------|--------------|---------|
| Cash & Cash Equivalents | 58.9 | 69.5 | (15.3%) ↓ | 35.6 | 65.2% 个 |
| Short-term Investments | 917.4 | 976.4 | (6.0%) ↓ | 811.8 | 13.0% 个 |
| Total Cash Position | 976.3 | 1,045.9 | (6.7%) ↓ | 847.5 | 15.2% 个 |

ACCOUNTS RECEIVABLE FROM DEVELOPMENTS AND SERVICES RENDERED

The Company totaled R\$624.8 million in accounts receivable, up 18.0% QoQ and 32.6% YoY. The strategic repositioning of the Company's collection activities reduced the provision for doubtful accounts in 2019. The balance of accounts receivable is equivalent to 123 days of net operating revenue, an indicator that has remained stable in recent quarters.

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|-------------------------------------|--------------|---------|-----------|--------------|-----------|
| Until 2019 ¹ | 182.2 | 310.1 | (41.3%) ↓ | 522.5 | (65.1%) ↓ |
| 2020 | 466.0 | 298.7 | 56.0% 个 | 49.5 | 841.1% ↑ |
| 2021 | 76.7 | 36.6 | 109.5% 个 | 24.7 | 210.1% ↑ |
| 2022 | 27.0 | 23.1 | 16.8% 个 | 15.7 | 71.5% 个 |
| 2023 | 15.5 | 12.0 | 29.1% ↑ | 10.0 | 54.7% 个 |
| 2024 and beyond | 13.5 | 9.3 | 45.4% 个 | 0.0 | 0.0% 个 |
| Total Accounts Receivable | 780.8 | 689.8 | 13.2% 个 | 622.5 | 25.4% 个 |
| (-) Present value adjustment | (6.5) | (8.3) | 21.7% ↑ | (11.9) | 45.4% 个 |
| (-) Provision for doubtful accounts | (122.2) | (124.2) | 1.6% 个 | (119.4) | (2.3%) ↓ |
| (-) Provision for cancellations | (27.2) | (27.8) | 2.2% 个 | (20.0) | (36.3%) 🗸 |
| Accounts Receivable | 624.8 | 529.5 | 18.0% 个 | 471.2 | 32.6% ↑ |
| Days of Accounts Receivable | 123 | 107 | 15.0% ↓ | 109 | 12.8% ↑ |

^{1.} Overdue and falling due.

Amounts of not transferred receivables net of provisions paid in installments directly to the Company ("Tenda Receivables") increased 26.1% YoY, as a consequence of increased credit restrictions in 2019. In the QoQ comparison, Tenda receivables increased 3.7%, positively influenced by a reduction in receivables before delivery (Pro-Soluto).

| Accounts Receivable Tenda¹ (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|--|--------------|---------|--------------|--------------|------------|
| Before delivery to buyer (Pro-Soluto) | 40.6 | 47.9 | (15.4%) ↓ | 39.4 | 3.0% 个 |
| After delivery to buyer (TCD) | 218.4 | 201.8 | 8.2% 个 | 166.0 | 31.5% ↑ |
| Tenda Receivables | 259.0 | 249.7 | 3.7% 个 | 205.4 | 26.1% 个 |
| Total accounts receivable | 624.8 | 529.5 | 18.0% ↑ | 471.2 | 32.6% 个 |
| Backlog Revenues | 582.7 | 528.6 | 10.2% ↑ | 524.0 | 11.2% 个 |
| Tenda Receivables / (Total accounts receivable + Backlog Revenues) | 21.4% | 23.6% | (2.2 p.p.) ↓ | 20.6% | 0.8 p.p. ↑ |

^{1.} Amounts of not transferred receivables net of provisions, with installment payments directly to the Company, since bank loans not absorb 100% of the property value.



INDEBTEDNESS

The Company ended 3Q19 with a gross debt of R\$744.8 million, duration of 28.4 months and weighted average cost of debt of 7.0% per year. 80.8% of the Company's gross debt is indexed at CDI; therefore, the outlook for declining local interest rates (Selic) should also support the reduction of the weighted average cost in the coming quarters.

The Company's gross debt is lower than the cash position, cash equivalents and financial investments, which totaled R\$976.3 million at the end of 3Q19.

| Debt Maturity Schedule (R\$ million) | 3Q19 | Project Finance (SFH) | Corporate Debt |
|--------------------------------------|-------------|-----------------------|----------------|
| 2019 | 4.8 | 4.2 | 0.6 |
| 2020 | 12.1 | 12.1 | 0.0 |
| 2021 | 408.4 | 57.3 | 351.1 |
| 2022 | 107.1 | 57.1 | 50.0 |
| 2023 | 137.4 | 12.4 | 125.0 |
| 2024 onwards | 75.0 | 0.0 | 75.0 |
| Total Debt | 744.8 | 143.1 | 601.7 |
| Duration (in months) | 28.4 | | |

| Debt Breakdown (R\$ million) | Maturity | Charges (APY) | Charges (APY) Balance Due September 19 | |
|------------------------------|---------------|-------------------|---|-------|
| Total | | | 744.8 | 756.3 |
| CRI | until 01/2021 | CDI + 0.90% | 301.1 | 295.0 |
| Debenture | until 09/2023 | CDI + 1.75% | 150.8 | 153.6 |
| Debenture | until 03/2024 | CDI + 1.40% | 149.8 | 152.2 |
| SFH | until 12/2023 | TR + 8.3% to 9.5% | 143.1 | 155.6 |

| Weighted Average Cost of Debt (R\$ million) | Balance Due September 19 | Balance Due / Total Debt | Average Cost (APY) |
|---|-----------------------------|--------------------------|--------------------|
| CDI | 601.7 | 80.8% | CDI + 1.24% |
| TR | 143.1 | 19.2% | TR + 8.3% |
| Total | 744.8 | 100% | 7.0% |

RATING

As a result of good operating and financial results, Standard & Poor's Global Ratings ("S&P") reaffirmed Tenda's brAA+ corporate credit rating, with a stable outlook.



NET DEBT

Tenda has a negative net debt to shareholders' equity ratio of 17.7%, thus being one of the most deleveraged companies in its sector.

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|--|--------------|-----------|------------|--------------|------------|
| Gross Debt | 744.8 | 756.3 | (1.5%) ↓ | 541.2 | 37.6% 个 |
| (-) Cash and cash equivalents and financial investments | (976.3) | (1,045.9) | (6.7%) ↓ | (847.5) | 15.2% 个 |
| Net Debt | (231.5) | (289.6) | 20.1% ↑ | (306.2) | 24.4% 个 |
| Shareholders' Equity + Minority Shareholders | 1,304.4 | 1,252.4 | 4.2% ↑ | 1,218.1 | 7.1% 个 |
| Net Debt/ (Shareholders' Equity + Minority Shareholders) | (17.7%) | (23.1%) | 5.4 p.p. ↑ | (25.1%) | 7.4 p.p. ↑ |
| Adjusted EBITDA (Last 12 months) | 332.0 | 327.0 | 1.5% 个 | 270.1 | 22.9% ↑ |

CASH GENERATION AND CAPITAL DISTRIBUTION

In 3Q19, Tenda distributed R\$17.3 million to shareholders in dividends. 3Q19 capital distribution decreased 51.9% QoQ and 56.6% YoY. In the last 12 months, Tenda distributed R\$158.9 million to shareholders, equivalent to a payout of 68%.

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) |
|-------------------------------|-------------|-------|------------|------|------------|
| Stock buyback | 0.0 | 10.9 | (100.0%) ↓ | 39.9 | (100.0%) ↓ |
| Dividends paid | 17.3 | 25.1 | (31.0%) ↓ | 0.0 | N/A |
| Capital Distribution | 17.3 | 36.0 | (51.9%) ↓ | 39.9 | (56.6%) ↓ |
| (R\$ million, last 12 months) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) |
| Stock buyback | 91.5 | 131.5 | (30.4%) ↓ | 73.2 | 25.0% 个 |
| Dividends paid | 67.4 | 50.1 | 34.6% 个 | 0.0 | N/A |
| Capital Distribution | 158.9 | 181.6 | (12.5%) ↓ | 73.2 | 117.0% ↑ |

In 3Q19, cash consumption of R\$40.8 million, mostly due to the stoppage of mortgage transfers until mid-September.

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|--|--------------|---------|------------|--------------|--------------|
| Change in Available Cash | (69.6) | 191.4 | (136.4%) ↓ | (3.6) | (1,858.8%) 🗸 |
| (-) Change in Gross Debt | (11.5) | 201.3 | (105.7%) ↓ | 6.0 | (292.5%) 🗸 |
| (-) Capital Distribution | 17.3 | 36.0 | (51.9%) ↓ | 39.9 | (56.7%) ↓ |
| Cash Generation ¹ | (40.8) | 26.2 | (255.7%) ↓ | 30.4 | (234.1%) ↓ |
| Operational Cash Generation ² | (34.5) | 32.6 | (205.9%) ↓ | 67.4 | (151.2%) ↓ |

^{1.} Cash Generation is obtained through the difference between the variation of Available Cash and the variation of Gross Debt, adjusted to the amounts of Share Buyback and Dividends Paid

^{2.} Operating Cash Generation is a result of the company's managerial calculation which neither reflects nor is compared with the figures reported in the financial statements.



INCOME STATEMENT

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|-------------------------------------|---------|---------|--------------|---------|--------------|---------|---------|---------------|
| Net Revenue | 508.5 | 489.1 | 4.0% 个 | 461.5 | 10.2% 个 | 1,407.0 | 1,226.6 | 14.7% 个 |
| Operating Costs | (340.5) | (322.7) | 5.5% 个 | (306.5) | 11.1% 个 | (932.0) | (804.1) | 15.9% ↑ |
| Gross Profit | 168.0 | 166.4 | 1.0% 个 | 155.0 | 8.4% ↑ | 475.0 | 422.5 | 12.4% 个 |
| Gross Margin | 33.0% | 34.0% | (1.0 p.p.) ↓ | 33.6% | (0.5 p.p.) ↓ | 33.8% | 34.4% | (0.7 p.p.) ↓ |
| Operating Expenses | (96.5) | (86.7) | 11.4% ↑ | (84.1) | 14.7% 个 | (266.9) | (257.0) | 3.9% 个 |
| Selling Expenses | (46.8) | (37.5) | 24.7% 个 | (39.2) | 19.2% 个 | (117.1) | (106.7) | 9.7% 个 |
| General and Administrative Expenses | (31.2) | (30.6) | 1.9% 个 | (28.3) | 10.0% 个 | (90.8) | (88.8) | 2.2% ↑ |
| Other Operating Revenue/Expenses | (13.1) | (13.5) | (3.2%) ↓ | (13.7) | (4.4%) ↓ | (42.5) | (49.3) | (13.8%) ↓ |
| Depreciation and Amortization | (5.2) | (4.9) | 6.3% 个 | (3.2) | 63.2% ↑ | (14.7) | (13.0) | 13.3% 个 |
| Equity Income | (0.3) | (0.2) | (50.2%) ↓ | 0.3 | (221.6%) ↓ | (1.8) | 0.8 | (321.6%) ↓ |
| Operational Result | 71.5 | 79.8 | (10.3%) ↓ | 70.9 | 0.9% 个 | 208.1 | 165.5 | 25.7% 个 |
| Financial Income | 17.2 | 15.2 | 12.9% 个 | 9.6 | 78.8% 个 | 44.5 | 30.2 | 47.6% 个 |
| Financial Expenses | (15.1) | (12.9) | 17.1% 个 | (8.6) | 75.2% 个 | (39.7) | (22.5) | 76.4% 个 |
| Net Income Before Taxes on Income | 73.7 | 82.1 | (10.3%) ↓ | 71.9 | 2.5% 个 | 212.9 | 173.2 | 22.9% 个 |
| Deferred Income Taxes | (1.6) | (1.7) | 8.2% 个 | 0.4 | (500.3%) ↓ | (3.3) | (1.1) | (208.9%) ↓ |
| Current Income Taxes | (7.4) | (7.5) | (2.4%) ↓ | (7.0) | 4.9% 个 | (21.4) | (18.5) | 15.9% 个 |
| Net Income After Taxes on Income | 64.7 | 72.9 | (11.2%) ↓ | 65.3 | (0.8%) ↓ | 188.2 | 153.6 | 22.5% 个 |
| (-) Minority Shareholders | (0.1) | 0.1 | (235.8%) 🗸 | (0.8) | 88.9% 个 | (0.8) | (1.3) | 37.9% 个 |
| Net Income | 64.6 | 73.0 | (11.4%) ↓ | 64.4 | 0.3% 个 | 187.4 | 152.3 | 23.0% 个 |



BALANCE SHEET

| (R\$ million) | September 19 | June 19 | QoQ (%) | September 18 | YoY (%) |
|--|--------------|---------|-----------|--------------|-----------|
| Current Assets | 2,123.0 | 2,158.3 | (1.6%) ↓ | 1,757.2 | 20.8% 个 |
| Cash and cash equivalents | 58.9 | 69.5 | (15.3%) 🗸 | 35.6 | 65.2% 个 |
| Short term investments | 917.4 | 976.4 | (6.0%) ↓ | 811.8 | 13.0% ↑ |
| Receivables from clients | 449.7 | 380.1 | 18.3% 个 | 322.9 | 39.3% ↑ |
| Properties for sale | 648.9 | 685.9 | (5.4%) ↓ | 540.3 | 20.1% 个 |
| Other accounts receivable | 48.1 | 46.4 | 3.5% 个 | 46.6 | 3.1% ↑ |
| Non-Current Assets | 905.5 | 711.5 | 27.3% 个 | 661.1 | 37.0% 个 |
| Receivables from clients | 175.1 | 149.4 | 17.2% 个 | 148.3 | 18.1% ↑ |
| Properties for sale | 660.6 | 496.3 | 33.1% 个 | 453.7 | 45.6% 个 |
| Other | 69.8 | 65.8 | 6.1% 个 | 59.1 | 18.1% ↑ |
| Intangible, Property and Equipment | 98.9 | 97.8 | 1.1% ↑ | 64.0 | 54.5% 个 |
| Investments | 37.6 | 37.9 | (0.9%) ↓ | 43.1 | (12.7%) ↓ |
| Total Assets | 3,164.9 | 3,005.6 | 5.3% 个 | 2,525.4 | 25.3% 个 |
| Current Liabilities | 554.7 | 539.6 | 2.8% 个 | 420.8 | 31.8% 个 |
| Loans and financing | 10.5 | 7.8 | 33.9% ↑ | 5.8 | 81.0% ↑ |
| Debentures | 1.2 | 18.4 | (93.7%) ↓ | 0.0 | 0.0% 个 |
| Obligations for purchase of land and advances from customers | 321.5 | 310.9 | 3.4% 个 | 221.1 | 45.4% ↑ |
| Material and service suppliers | 59.9 | 48.3 | 24.1% ↑ | 40.3 | 48.8% ↑ |
| Taxes and contributions | 28.7 | 27.4 | 4.8% ↑ | 32.0 | (10.4%) ↓ |
| Other | 132.9 | 126.8 | 4.8% ↑ | 121.5 | 9.4% ↑ |
| Non-current liabilities | 1,305.9 | 1,213.6 | 7.6% 个 | 886.5 | 47.3% 个 |
| Loans and financing | 132.6 | 147.8 | (10.3%) 🗸 | 107.0 | 24.0% ↑ |
| Debentures | 600.6 | 582.3 | 3.1% 个 | 428.5 | 40.2% 个 |
| Obligations (land purchases) and advances from customers | 486.3 | 390.8 | 24.4% ↑ | 288.6 | 68.5% 个 |
| Deferred taxes | 11.3 | 9.7 | 16.3% 个 | 6.9 | 64.2% 个 |
| Provision for contingencies | 27.0 | 29.8 | (9.4%) ↓ | 25.2 | 7.2% 个 |
| Other creditors | 0.0 | 0.0 | 0.0% 个 | 0.0 | 0.0% 个 |
| Other | 48.1 | 53.2 | (9.6%) ↓ | 30.4 | 58.0% 个 |
| Shareholders' Equity | 1,304.4 | 1,252.4 | 4.2% 个 | 1,218.1 | 7.1% 个 |
| Shareholders' Equity | 1,303.3 | 1,251.4 | 4.1% 个 | 1,211.7 | 7.6% 个 |
| Minority Shareholders | 1.0 | 0.9 | 9.6% 个 | 6.4 | (83.7%) ↓ |
| Total Liabilities and Shareholders' Equity | 3,164.9 | 3,005.6 | 5.3% 个 | 2,525.4 | 25.3% 个 |



CASH FLOW STATEMENT

| (R\$ million) | 3Q19 | 2Q19 | QoQ (%) | 3Q18 | YoY (%) | 9M19 | 9M18 | YoY (%) |
|--|-------------|-------------|------------|---------|------------|---------|---------|-----------------|
| Cash from (used in) operating activities | (22.4) | 42.4 | (152.8%) ↓ | 81.9 | (127.3%) ↓ | 68.9 | 212.3 | (67.6%) ↓ |
| Net Income (loss) before taxes | 73.7 | 82.1 | (10.3%) ↓ | 71.9 | 2.5% 个 | 212.9 | 173.2 | 22.9% ↑ |
| Depreciation and amortization | 8.1 | 7.5 | 7.8% 个 | 5.2 | 56.3% 个 | 22.7 | 18.6 | 22.1% ↑ |
| Provision (reversal) for doubtful accounts and cancellations | 3.1 | (6.2) | 150.2% 个 | 5.8 | (46.3%) ↓ | 2.6 | 20.9 | (87.5%) ↓ |
| Present value adjustment | (1.8) | 0.0 | N/D | 0.9 | (304.5%) ↓ | (3.5) | 1.0 | (440.3%) ↓ |
| Impairment | (0.3) | (0.3) | 13.2% ↑ | (2.4) | 87.6% 个 | (2.9) | (6.6) | 55.6% 个 |
| Equity income | 0.3 | 0.2 | 50.2% 个 | (0.3) | 221.6% 个 | 1.8 | (0.8) | 321.6% 个 |
| Provision for contingencies | (5.9) | (8.1) | 27.0% 个 | (10.8) | 44.9% 个 | (8.4) | (12.6) | 33.2% 个 |
| Unrealized interest and charges, net | 5.9 | 4.2 | 40.5% 个 | 0.8 | 613.7% 个 | 12.2 | 1.9 | 538.6% 个 |
| Warranty provision | 0.7 | 1.1 | (32.3%) ↓ | (1.7) | 142.2% 个 | 2.1 | 2.7 | (23.3%) ↓ |
| Profit sharing provision | 4.2 | 5.7 | (26.6%) ↓ | 4.8 | (13.2%) ↓ | 13.2 | 15.4 | (14.4%) ↓ |
| Stock option plan expenses | 2.5 | 0.7 | 238.8% 个 | 2.4 | 2.9% 个 | 5.7 | 13.1 | (56.0%) ↓ |
| Other provisions | (0.4) | (0.1) | (494.1%) ↓ | (1.3) | 69.7% 个 | (1.1) | (0.1) | (1,366.7%) ↓ |
| Deferred income tax and social contribution | 1.3 | (0.3) | 476.1% ↑ | 2.7 | (52.6%) ↓ | 1.0 | 4.3 | (76.3%) ↓ |
| Clients | (91.0) | (17.7) | (413.6%) ↓ | (46.6) | (95.1%) ↓ | (149.5) | (94.1) | (58.9%) ↓ |
| Properties for sale | (153.7) | (24.5) | (526.3%) ↓ | (27.6) | (456.8%) ↓ | (242.9) | (14.2) | (1,607.1%) ↓ |
| Other accounts receivable | (3.8) | (16.8) | 77.6% 个 | (7.6) | 50.3% 个 | (21.6) | (4.0) | (445.3%) ↓ |
| Suppliers | 11.6 | 1.9 | 499.1% ↑ | 10.6 | 9.9% 个 | 38.5 | 17.5 | 119.6% 个 |
| Taxes and contributions | 0.4 | 0.4 | (2.3%) ↓ | 1.3 | (70.9%) ↓ | 0.8 | 13.1 | (94.2%) ↓ |
| Salaries, payroll charges and bonus provision | 6.4 | (11.8) | 153.9% ↑ | 3.6 | 79.6% 个 | (3.6) | (7.5) | 52.1% 个 |
| Obligations for purchase of real properties | 127.1 | 30.6 | 315.0% 个 | 69.0 | 84.1% ↑ | 212.6 | 88.6 | 140.0% ↑ |
| Other accounts payable | (3.0) | 1.5 | (303.3%) ↓ | 6.0 | (149.4%) ↓ | (3.0) | 8.3 | (136.2%) ↓ |
| Current account operations | (0.2) | 0.0 | N/D | 1.3 | (114.6%) ↓ | 0.9 | 3.1 | (70.1%) ↓ |
| Taxes paid | (7.7) | (7.6) | (0.4%) ↓ | (6.1) | (25.7%) ↓ | (21.6) | (29.6) | 26.9% ↑ |
| Cash from (used in) investment activities | 58.4 | (191.6) | 130.5% 个 | (188.8) | 131.0% ↑ | (98.3) | (354.1) | 72.2% 个 |
| Purchase of property and equipment | (12.1) | (11.4) | (6.1%) ↓ | (7.8) | (55.7%) ↓ | (32.9) | (19.1) | (71.9%) ↓ |
| Investments in marketable securities, net | 70.5 | (180.2) | 139.2% 个 | (181.0) | 139.0% 个 | (65.4) | (335.0) | 80.5% 个 |
| Cash from (used in) financing activities | (46.7) | 151.2 | (130.9%) ↓ | 109.2 | (142.7%) ↓ | 54.0 | 138.1 | (60.9%) ↓ |
| Stock Buyback | (0.0) | (10.9) | 100.0% ↑ | (39.9) | 100.0% ↑ | (62.5) | (113.2) | 44.8% 个 |
| Capital Reserve Increase | 2.1 | 0.4 | 366.5% 个 | 0.0 | 7,364.3% 个 | 4.2 | 1.1 | 272.7% 个 |
| Dividends Paid | (17.3) | (25.1) | 31.0% ↑ | 0.0 | 0.0% 个 | (42.4) | 0.0 | 0.0% 个 |
| Loans and financing increase | 132.4 | 290.8 | (54.5%) ↓ | 265.8 | (50.2%) ↓ | 491.4 | 582.5 | (15.6%) ↓ |
| Amortization of loans and financing | (161.1) | (102.7) | (56.9%) ↓ | (116.5) | (38.3%) ↓ | (331.4) | (331.9) | 0.1% 个 |
| Loans and financing increase | (0.9) | (0.9) | (5.4%) ↓ | 0.0 | 0.0% 个 | (2.9) | 0.0 | 0.0% 个 |
| Loan operations | (1.8) | (0.4) | (322.9%) ↓ | (0.2) | (971.0%) ↓ | (2.4) | (0.5) | (404.8%) ↓ |
| Net increase (decrease) in cash and cash equivalents | (10.6) | 2.1 | (616.8%) ↓ | 2.4 | (548.8%) ↓ | 24.6 | (3.7) | 760.1% 个 |
| At the beginning of the period | 69.5 | 67.5 | 3.0% 个 | 33.3 | 108.8% 个 | 34.3 | 39.4 | (12.9%) ↓ |
| At the end of the period | 58.9 | 69.5 | (15.3%) ↓ | 35.6 | 65.2% 个 | 58.9 | 35.6 | 65.2% 个 |



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About Tenda

Construtora Tenda S.A. (B3:TEND3) is Brazil's second largest homebuilder focused on low-income residential projects listed at the Novo Mercado, B3's highest corporate governance level. The Company concentrates its activities in eight metropolitan regions of Brazil, uniquely operating within the brackets 1.5 and 2 of the "Minha Casa, Minha Vida" ("MCMV") federal government housing program. With a sustainable growth strategy, excellence in execution and strong business model, Tenda has been able to deliver solid cash generation and growing profits, sustaining its vision of offering to investors the highest returns in the low-income segment.



| | Notes | Par | ent | Consolidated | | |
|---|-------|------------|------------|--------------|------------|--|
| ASSETS | | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | |
| CURRENT ASSETS | | | | | | |
| Cash and cash equivalents | 4.1 | 40,660 | 11,674 | 58,904 | 34,287 | |
| Securities | 4.2 | 805,830 | 597,775 | 917,427 | 821,272 | |
| Receivables from developments and services provided | 5 | 61,250 | 61,574 | 449,704 | 317,515 | |
| Properties for sale | 6 | 77,515 | 90,188 | 648,893 | 570,773 | |
| Due from related parties | 7.1 | 3,183 | 3,081 | 3,048 | 7,797 | |
| Escrow deposits | 16.2 | 10,392 | 10,705 | 10,679 | 10,987 | |
| Other receivables | | 14,684 | 13,445 | 34,330 | 25,229 | |
| Total current assets | | 1,013,514 | 788,442 | 2,122,985 | 1,787,860 | |
| NONCURRENT ASSETS | | | | | | |
| Receivables from developments and services provided | 5 | 30,357 | 27,683 | 175,141 | 158,181 | |
| Properties for sale | 6 | 51,502 | 52,808 | 660,558 | 515,993 | |
| Due from related parties | 7.1 | 46,250 | 43,812 | 36,951 | 34,513 | |
| Escrow deposits | 16.2 | 31,904 | 19,519 | 32,806 | 20,032 | |
| Investments in equity interests | 8 | 1,123,145 | 964,356 | 37,591 | 39,376 | |
| Property and equipment | 9 | 69,142 | 37,181 | 75,232 | 39,018 | |
| Intangible assets | 10 | 23,655 | 26,066 | 23,656 | 26,066 | |
| Total noncurrent assets | | 1,375,955 | 1,171,425 | 1,041,935 | 833,179 | |
| TOTAL ASSETS | | 2,389,469 | 1,959,867 | 3,164,920 | 2,621,039 | |



| | Notes | Par | ent | Consolid | Consolidated | | |
|---|--------------|------------|------------|------------|--------------|--|--|
| LIABILITIES AND EQUITY | | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | | |
| OLIDDENIT LIADILITIES | | | | | | | |
| CURRENT LIABILITIES | 4.4 | 4 007 | 000 | 10.100 | 0.744 | | |
| Borrowings and financing | 11 | 1,207 | 993 | 10,460 | 6,744 | | |
| Debentures | 12 | 1,158 | 3,344 | 1,158 | 3,344 | | |
| Lease – right of use | 9 | 2,942 | - | 2,942 | - | | |
| Payables for materials and services | - | 17,755 | 6,381 | 59,934 | 21,449 | | |
| Taxes and contributions | - | 10,413 | 11,559 | 28,718 | 26,951 | | |
| Payroll, related taxes and profit sharing | 13 | 10,951 | 12,180 | 54,599 | 45,024 | | |
| Payables for purchase of properties and advances from | | | | | | | |
| customers | 14 | 8,071 | 10,641 | 321,477 | 258,240 | | |
| Provisions and contract terminations payable | | 4,003 | 4,730 | 7,631 | 8,476 | | |
| Due to related parties | 7.1 | 310,805 | 156,342 | 23,871 | 21,801 | | |
| Allowance for loss on investments | 8 | 12,073 | 11,448 | 5,749 | 5,728 | | |
| Dividends payable | - | 78 | 13,338 | 78 | 13,338 | | |
| Other payables | - | 4,407 | 6,497 | 7,996 | 9,706 | | |
| Provision for contingencies | 16.1 | 28,141 | 30,100 | 30,055 | 32,782 | | |
| Total current liabilities | | 412,004 | 267,553 | 554,668 | 453,583 | | |
| NONCURRENT LIABILITIES | | | | | | | |
| Borrowings and financing | 11 | 15,030 | 14,646 | 132,642 | 98,038 | | |
| Debentures | 12 | 600,570 | 434,365 | 600,570 | 434,365 | | |
| Lease – right of use | 9 | 18,457 | | 18,457 | | | |
| Payables for purchase of properties and advances from | J | 10,407 | | 10,407 | | | |
| customers | 14 | 2,418 | 4,415 | 486,296 | 361,302 | | |
| Provision for contingencies | 16.1 | 25,308 | 30,016 | 27,029 | 32,690 | | |
| Deferred income tax and social contribution | 15 | 123 | - | 11,256 | 7,833 | | |
| Other payables | - | 12,230 | 11,199 | 29,638 | 29,454 | | |
| Total noncurrent liabilities | | 674,136 | 494,641 | 1,305,888 | 963,682 | | |
| EQUITY | | , | , | , , | , | | |
| Capital | 17.1 | 1,095,511 | 1 005 511 | 1 005 511 | 1 005 511 | | |
| | 17.1 17.2 | | 1,095,511 | 1,095,511 | 1,095,511 | | |
| Capital and stock option reserve | 17.2 | 31,582 | 69,999 | 31,582 | 69,999 | | |
| Earnings reserve | | 123,052 | 123,052 | 123,052 | 123,052 | | |
| Treasury shares | 17.3 | (105,030) | (90,889) | (105,030) | (90,889) | | |
| Retained earnings (accumulated losses) | - | 158,214 | - | 158,214 | - | | |
| Equity attributable to the Company's owners | | 1,303,329 | 1,197,673 | 1,303,329 | 1,197,673 | | |
| Noncontrolling interests | | - | - | 1,035 | 6,101 | | |
| Total equity | | 1,303,329 | 1,197,673 | 1,304,364 | 1,203,774 | | |
| TOTAL LIABILITIES AND EQUITY | | 2,389,469 | 1,959,867 | 3,164,920 | 2,621,039 | | |

INCOME STATEMENT FOR THE PERIODS ENDED SEPTEMBER 30, 2019 AND 2018 (In thousands of Brazilian reais - R\$, except earnings per share)

| | Notes | | Pa | rent | | | Consolidated | | | |
|--|----------|--|---|--|---|---|--|---|--|--|
| | | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | |
| NET REVENUE | 21 | 48,366 | 156,811 | 85,465 | 212,971 | 508,543 | 1,406,956 | 461,469 | 1,226,616 | |
| COSTS | 22 | (38,746) | (129,807) | (64,453) | (151,239) | (340,502) | (931,959) | (306,455) | (804,102) | |
| GROSS PROFIT | | 9,620 | 27,004 | 21,012 | 61,732 | 168,041 | 474,997 | 155,014 | 422,514 | |
| (EXPENSES) INCOME Selling expenses General and administrative expenses Share of profit (loss) of investees Other income (expenses) - net | | (4,952) (7,935) 85,378 (17,497) | (13,671) (24,610) 252,420 (53,241) | (5,923) (8,163) 75,942 (17,786) | (17,230) (32,178) 200,524 (62,809) | (46,780) (31,172) (338) (18,229) | (117,055) (90,837) (1,806) (57,211) | (39,244) (28,346) 278 (16,836) | (106,669) (88,846) 815 (62,298) | |
| PROFIT BEFORE FINANCE INCOME (COSTS) | | 64,614 | 187,902 | 65,082 | 150,039 | 71,522 | 208,088 | 70,866 | 165,516 | |
| FINANCE INCOME (COSTS) Finance income Finance costs | | 176 13,609 (13,433) | (394) 34,293 (34,687) | (651) 6,749 (7,400) | 2,247 21,311 (19,064) | 2,144 17,208 (15,064) | 4,787 44,508 (39,721) | 1,022 9,622 (8,600) | 7,640 30,155 (22,515) | |
| PROFIT BEFORE INCOME TAX AND SOCIAL CONTRIBUTION | | 64,790 | 187,508 | 64,431 | 152,286 | 73,666 | 212,875 | 71,888 | 173,156 | |
| INCOME TAX AND SOCIAL CONTRIBUTION Current income tax and social contribution Deferred income tax and social contribution PROFIT FOR THE PERIOD | 15 15 | (144) (20) (124) 64,646 | (150) (27) (123) 187,358 | - - - 64,431 | - - - 152,286 | (8,929) (7,368) (1,561) 64,737 | (24,701) (21,442) (3,259) 188,174 | (6,637) (7,027) 390 65,251 | (19,556) (18,501) (1,055) 153,600 | |
| PROFIT FOR THE PERIOD ATTRIBUTABLE TO: Owners of the Company Noncontrolling interests | | 64,646 | 187,358 | 64,431 | 152,286 | 64,646 91 | 187,358 816 | 64,431 820 | 152,286 1,314 | |
| EARNINGS PER SHARE ATTRIBUTABLE TO COMPANY OWNERS Basic earnings per thousand shares – in reais Diluted earnings per thousand shares – in reais | | 0.6700 0.6205 | 1.9417 1.7982 | 0.6186 0.5705 | 1.4620 1.3485 | 0.6700 0.6205 | 1.9417 1.7982 | 0.6186 0.5705 | 1.4620 1.3485 | |



| | Parent | | | | Consolidated | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 |
| PROFIT FOR THE PERIOD | 64,646 | 187,358 | 64,431 | 152,286 | 64,737 | 188,174 | 65,251 | 153,600 |
| Other comprehensive income | <u>-</u> | - | - | - | - | - | - | - |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | 64,646 | 187,358 | 64,431 | 152,286 | 64,737 | 188,174 | 65,251 | 153,600 |
| COMPREHENSIVE INCOME FOR THE PERIOD ATTRIBUTABLE TO: Owners of the Company Noncontrolling interests | 64,646 | 187,358 | 64,431 - | 152,286 | 64,646 91 | 187,358 816 | 64,431 820 | 152,286 1,314 |
| | 64,646 | 187,358 | 64,431 | 152,286 | 64,737 | 188,174 | 65,251 | 153,600 |

STATEMENT OF CHANGES IN EQUITY FOR THE PERIODS ENDED SEPTEMBER 30, 2019 AND 2018 (In thousands of Brazilian reais - R\$)

| · | | | Attribut | able to owner | s of the Compa | any | | <u> </u> | |
|-----------------------------------|-------|-----------|--------------------|--------------------|----------------------|---|--------------|--------------------------|--------------|
| | Notes | Capital | Capital reserve | Treasury shares | Earnings reserves | Retained earnings (accumulated losses) | Total Parent | Noncontrolling interests | Total equity |
| BALANCES AS AT DECEMBER 31, 2017 | | 1,094,171 | 103,434 | - | - | (38,913) | 1,158,692 | 5,047 | 1,163,73 |
| Capital increase | | 1,658 | (1,658) | - | - | - | | | |
| Capital reserve | | - | 1,117 | - | - | - | 1,117 | - | 1,11 |
| Share issuance costs | 17.1 | (246) | - | - | - | - | (246) | - | (246 |
| Recognized stock options granted | 17.2 | - | 13,054 | - | - | - | 13,054 | - | 13,05 |
| Treasury shares | | - | - | (113,185) | - | - | (113,185) | - | (113,185 |
| Profit for the period | | - | - | - | - | 152,286 | 152,286 | 1,314 | 153,60 |
| BALANCES AS AT SEPTEMBER 30, 2018 | | 1,095,583 | 115,947 | (113,185) | - | 113,373 | 1,211,718 | 6,361 | 1,218,07 |
| BALANCES AS AT DECEMBER 31, 2018 | | 1,095,511 | 69,999 | (90,889) | 123,052 | - | 1,197,673 | 6,101 | 1,203,77 |
| Capital decrease | | - | - | _ | - | - | - | (5,882) | (5,882 |
| Increase of capital reserve | | - | 4,163 | - | - | - | 4,163 | - | 4,16 |
| Recognized stock options granted | 17.2 | - | 5,746 | - | - | - | 5,746 | - | 5,74 |
| Share buyback | 17.3 | - | - | (62,467) | - | - | (62,467) | - | (62,467 |
| Stock option exercise | 17.3 | - | (48,326) | 48,326 | - | - | - | - | |
| Interim dividends | 17.4 | - | - | - | - | (29,144) | (29,144) | - | (29,144 |
| Profit for the period | | - | - | - | - | 187,358 | 187,358 | 816 | 188,17 |
| BALANCES AS AT SEPTEMBER 30, 2019 | | 1,095,511 | 31,582 | (105,030) | 123,052 | 158,214 | 1,303,329 | 1,035 | 1,304,36 |



| | Notes | Pare | ent | Consolio | lated |
|---|----------|------------|------------|------------|-----------------|
| | | 09/30/2019 | 09/30/2018 | 09/30/2019 | 09/30/2018 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| PROFIT BEFORE INCOME TAX AND SOCIAL | _ | | | | |
| CONTRIBUTION | | 187,508 | 152,286 | 212,875 | 173,156 |
| Adjustments for: | _ | | | | |
| Depreciation and amortization | 9 and 10 | 22,097 | 18,498 | 22,689 | 18,579 |
| Estimated allowance for (reversal of) doubtful debts | 5 and 6 | | | | |
| and contract terminations (net of termination costs) | | (10,574) | 2,424 | 2,608 | 20,896 |
| Present value adjustment | 5 | (926) | (691) | (3,488) | 1,025 |
| Allowance for impairment of nonfinancial assets | 6 and 8 | (2,639) | (6,131) | (2,921) | (6,577) |
| Share of profit (loss) of subsidiaries | 8 | (252,420) | (200,524) | 1,806 | (815) |
| Provision for (reversal) contingencies and | 16 | | | | |
| commitments | _ | (6,667) | (8,344) | (8,388) | (12,552) |
| Unrealized interest and finance charges, net | _ | 5,464 | (197) | 12,236 | 1,916 |
| Provision for warranties | _ | 144 | 206 | 2,070 | 2,698 |
| Accrued profit sharing | 22 | 5,729 | 6,580 | 13,191 | 15,408 |
| Stock option costs | 17.2 | 5,746 | 13,054 | 5,746 | 13,054 |
| Disposal of property and equipment and intangible | 9 and 10 | | | | |
| assets, net | | - | 15 | - | 15 |
| Other provisions | _ | (982) | (598) | (1,100) | (75) |
| Deferred taxes (PIS and COFINS) | _ | (485) | (3,801) | 1,017 | 4,284 |
| Decrease (increase) in operating assets | _ | | | | |
| Receivables from developments and services provided | _ | 11,411 | (10,212) | (149,492) | (94,061) |
| Properties and land for sale | _ | 14,557 | 45,020 | (242,910) | (14,229) |
| Other receivables | _ | (13,311) | 5,198 | (21,567) | (3,955) |
| Increase (decrease) in operating liabilities | _ | | | | |
| Payables for materials and services | _ | 11,374 | 7,331 | 38,485 | 17,523 |
| Taxes and contributions | _ | (520) | 1,160 | 757 | 13,095 |
| Payroll, related taxes and profit sharing | _ | (6,958) | (5,673) | (3,616) | (7,549) |
| Payables for purchase of properties and advances from | _ | | | | |
| customers | _ | (4,767) | (1,593) | 212,600 | 88,578 |
| Other payables | _ | (1,153) | 5,393 | (3,022) | 8,346 |
| Related-party transactions | _ | 248,469 | 143,981 | 937 | 3,130 |
| Dividends received | _ | 1,149 | - | - | - |
| Income tax and social contribution paid | | - | - | (21,641) | (29,609) |
| Net cash provided by operating activities | | 212,246 | 163,382 | 68,872 | 212,281 |
| CASH FLOW FROM INVESTING ACTIVITIES | | | | | |
| Capital increase in investees | = | (1,001) | _ | _ | _ |
| Purchase of tangible and intangible assets | 9 and 10 | (28,028) | (17,345) | (32,874) | (19,126) |
| Investments in/redemption of securities | 3 and 10 | (180,427) | (272,307) | (65,391) | (334,972) |
| | | | | | |
| Net cash used in investing activities | | (209,456) | (289,652) | (98,265) | (354,098) |
| CASH FLOWS FROM FINANCING ACTIVITIES | _ | | | | |
| Share buyback | _ | (62,467) | (113,185) | (62,467) | (113,185) |
| Increase of capital reserve | _ | 4,163 | 1,117 | 4,163 | 1,117 |
| Payment of lease – right of use | | (2,864) | - | (2,864) | - |
| Dividends paid | _ | (42,404) | - | (42,404) | - |
| Borrowings, financing and debentures | = | 177,105 | 312,258 | 491,390 | 582,506 |
| Repayment of borrowings, financing and debentures - | - | • | • | • | • |
| principal | | (26,896) | (76,690) | (307,129) | (325,781) |
| Payment of borrowings, financing and debentures - | - | , , | , , | , , | , , |
| interest | | (18,003) | (1,577) | (24,241) | (6,086) |
| Intragroup loans | - | (2,438) | (483) | (2,438) | (483) |
| Net cash used in (provided by) financing activities | | 26,196 | 121,440 | 54,010 | 138,088 |
| INCREASE (DECREASE) IN CASH AND CASH | | , - | • | * | , - |
| EQUIVALENTS | | 28,986 | (4,830) | 24,617 | (3,729) |
| | | -, | \ ,/ | ,- | (-, -) |
| CASH AND CASH EQUIVALENTS | _ | | | | |
| At the beginning of the period | _ | 11,674 | 19,480 | 34,287 | 39,377 |
| At the end of the period | | 40,660 | 14,650 | 58,904 | 35,648 |
| INCREASE (DECREASE) IN CASH AND CASH | | | / : | | <i>i</i> = ==:: |
| EQUIVALENTS | | 28,986 | (4,830) | 24,617 | (3,729) |
| | | | | | |



| | Paren | it | Consol | idated |
|---|-------------|------------|------------|------------|
| | 09/30/2019 | 09/30/2018 | 09/30/2019 | 09/30/2018 |
| REVENUES | | | | |
| Real estate development and sale | 145,414 | 225,118 | 1,438,829 | 1,278,215 |
| Estimated allowance for (reversal of) doubtful debts and contract | | | | |
| terminations | 12,835 | (197) | (3,831) | (18,708) |
| | 158,249 | 224,921 | 1,434,998 | 1,259,507 |
| INPUTS PURCHASED FROM THIRD PARTIES | | | | |
| Operating costs - real estate development and sale | (119,681) | (141,303) | (898,956) | (780,722) |
| Supplies, power, outside services and other inputs | (59,348) | (70,849) | (89,461) | (98,529) |
| | (179,029) | (212,152) | (988,417) | (879,251) |
| GROSS VALUE ADDED | (20,780) | 12,769 | 446,581 | 380,256 |
| RETENTIONS | | | | |
| Depreciation and amortization | (22,097) | (18,498) | (22,689) | (18,579) |
| WEALTH CREATED BY THE COMPANY | (42,877) | (5,729) | 423,892 | 361,677 |
| WEALTH RECEIVED IN TRANSFER | | | | |
| Share of profit (loss) of investees | 252,420 | 200,524 | (1,806) | 815 |
| Finance income | 35,958 | 22,346 | 46,574 | 31,569 |
| | 288,378 | 222,870 | 44,768 | 32,384 |
| WEALTH FOR DISTRIBUTION | 245,501 | 217,141 | 468,660 | 394,061 |
| WEALTH DISTRIBUTED | | | | |
| Employees and payroll taxes | 14,824 | 26,092 | 136,389 | 125,624 |
| Direct compensation | 12,193 | 23,444 | 105,232 | 102,124 |
| Benefits | 1,859 | 1,532 | 20,635 | 14,028 |
| Payroll taxes | 772 | 1,116 | 10,522 | 9,472 |
| TAXES, FEES AND CONTRIBUTIONS | 5.920 | 15.298 | 79.369 | 74,552 |
| Federal | 5,920 | 14,879 | 79,142 | 73,887 |
| Municipal | | 419 | 227 | 665 |
| LENDERS AND LESSORS | | | | |
| Interest and leases | 37,399 | 23,465 | 64,728 | 40,285 |
| SHAREHOLDERS | 187,358 | 152,286 | 188,174 | 153,600 |
| Dividends | 29,146 | - | 29,146 | - |
| Retained earnings | 158,212 | 152,286 | 158,212 | 152,286 |
| Offset profit (losses) attributable to noncontrolling interests | - | - | 816 | 1,314 |



1. GENERAL INFORMATION

Construtora Tenda S.A. ("Company" or "Tenda") and its subsidiaries ("Group") engage in the performance of general construction works, real estate development, real estate purchase and sale, the provision of general construction management services, the intermediation of the sale of consortium shares, and holding of interests in other companies. The subsidiaries significantly share the Company's management, operating, and corporate costs. The SPEs are exclusively engaged in real estate operations and are linked to specific projects.

The Company is a publicly-traded company with registered head office at Rua Álvares Penteado, 61, in the city of São Paulo, State of São Paulo, and registered with the São Paulo Stock Exchange - B3 (former BMF&BOVESPA) under the ticker symbol "TEND3".

2. PRESENTATION OF INTERIM FINANCIAL INFORMATION AND SIGNIFICANT ACCOUNTING POLICIES

2.1 Statement of compliance

The Company's interim financial information comprises:

- a) The individual interim financial information prepared in accordance with accounting practices adopted in Brazil, as laid down in accounting pronouncement CPC 21 (R1) Interim Financial Reporting, and the consolidated interim financial information in accordance with CPC 21 (R1) and IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), which takes into consideration the guidance contained in CVM/SNC/SEP Circular Letter 02/2018 on the guidelines of CPC 47 (IFRS15) applicable to real estate development entities in Brazil with respect to the transfer of control on the sale of real estate units, identified as "Parent"; and
- b) The consolidated interim financial information prepared in accordance with accounting practices adopted in Brazil, as laid down in accounting pronouncement CPC 21 (R1) Interim Financial Reporting, and the consolidated interim financial information in accordance with CPC 21 (R1) and IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), which takes into consideration the guidance contained in CVM/SNC/SEP Circular Letter 02/2018 on the guidelines of CPC 47 (IFRS15) applicable to real estate development entities in Brazil with respect to the transfer of control on the sale of real estate units, identified as "Consolidated".

2.2 Basis of preparation

The interim financial information has been prepared in the normal course of business, using the historical cost as the value base, and liabilities and assets at present or realizable value.

All relevant information related to the interim financial information and only this information is being disclosed and corresponds to the information used by the Company's Management in its management.

In preparing the interim financial information, Management assesses the Company's ability to continue as a going concern.

Except for the information on the application of the new accounting practices described in note 3.(a), the information on the basis for preparation and presentation of the interim financial information, the summary of the significant accounting policies, and the use of estimates and judgments did not change as compared to the information disclosed in note 2 to the Annual Financial Statements for the year ended December 31, 2018, published on March 12, 2019 in the newspapers O Estado de São Paulo and Diário Oficial do Estado de São Paulo (the São Paulo State Official Gazette), and made available on the following websites: www.cvm.gov.br, www.bmfbovespa.com.br and http://ir.tenda.com.

All the figures disclosed in this financial information are expressed in thousands of Brazilian reais, unless otherwise stated.



2.3 Approval of interim financial information

The Company's individual and consolidated interim financial information was approved by the Board of Directors and authorized for issuance on November 7, 2019.

2.4 Consolidated interim financial information

The Company's consolidated interim financial information includes the individual financial information of the Parent and its direct and indirect subsidiaries. The Company has the control over an entity when it is exposed or has rights to variable returns from its involvement with the entity and has ability to affect those returns through power over an entity. The existence and the effects of potential voting rights, currently exercisable or convertible, are taken into consideration when determining whether the Company controls or not another entity. Subsidiaries are fully consolidated from the date on which control is transferred until the date control ceases.

The accounting policies have been consistently applied by all subsidiaries included in the interim financial information. (note 8).

2.5 Statements of value added

The purpose of this statement is to disclose the wealth created by the Company and its distribution during a certain reporting period, and is presented by the Company, as required by the Brazilian Corporate Law, as an integral part of its individual financial statements, and as supplemental information to the consolidated financial statements, since this statement is neither required nor mandatory under IFRSs. The statements of value added have been prepared using information obtained in the same accounting records used to prepare the financial statements and pursuant to the provisions of CPC 09 - Statement of Value Added.

3. ISSUED NEW AND REVISED STANDARDS AND INTERPRETATIONS

a. New and revised standards and interpretations already adopted in the current period:

In the current year, the Company adopted new interpretations to IFRSs and CPCs issued by the IASB and the CPC. The adoption of these new and revised IFRSs did not have any significant impact on the amounts reported and/or disclosed for the current and prior years.

| New and revised standards and interpretations | Effective beginning |
|---|---------------------|
| IFRS 16 (CPC 06 R2) – Leases (a) | January 1, 2019 |

(a) IFRS 16 - Leases

IFRS 16 introduced a single model for the recognition of leases (finance and operating) in the lessees' balance sheet. A lessee recognizes a right of use asset that represents its right to use the asset and lease liability that represents its obligation to make lease payments. Optional exemptions are available for short-term leases and low-value items. The lessor's accounting remains similar to the current standard, i.e., the lessors continue to classify the leases as finance or operating leases.

IFRS 16 superseded the existing lease standards, including CPC 06 (IAS 17) - Leases and ICPC 03 (IFRIC 4, SIC 15 and SIC 27) - Supplemental Aspects of Leases.

The impact from the first-time adoption on the Company's financial statements and its Group amounted to R\$26,544, as shown below:



| | Parent/Consolidated |
|------------------------|---------------------|
| Noncurrent assets | |
| Property and equipment | |
| Lease – right of use | 26,544 |
| Total assets | 26,544 |
| Current liabilities | |
| Lease – right of use | 3,123 |
| Noncurrent liabilities | |
| Lease – right of use | 23,421 |
| Total liabilities | 26,544 |
| Profit/loss | - |

Item C5 (b) of the transition rule was adopted as practical expedient, which sets forth that comparative information should not be restated but rather the cumulative effect must be recognized as opening balance. All Company's agreements were recognized as operating and, therefore, item C8b (ii), which addresses leases classified as operating leases was applied, only measuring the residual balance of the agreements.

New and revised standards and interpretations not yet adopted:

A series of new and revised standards and interpretations will become effective as described below:

| New and revised standards and interpretations | Effective beginning |
|---|---------------------|
| CPC00 – Conceptual Framework – Revision (a) | January 1, 2020 |

(a) Change of conceptual framework

The revision of the Conceptual Framework introduces the following new concepts: definitions of assets and liabilities; criteria for recognition, write-off, measurement, presentation and disclosure of asset and liability and profit and loss components. These changes are effective for annual periods beginning on or after January 1, 2020 and the possible impacts are being assessed.

4. CASH AND CASH EQUIVALENTS AND SECURITIES

4.1 Cash and cash equivalents

| | Par | Parent | | idated |
|---|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Cash and banks | 3,164 | 4,192 | 18,912 | 24,284 |
| Bank certificate of deposit | 37,496 | 7,482 | 39,992 | 10,003 |
| Cash and cash equivalents (note 21.b.i) | 40,660 | 11,674 | 58,904 | 34,287 |

4.2 Securities

| | Pare | Parent | | idated |
|---------------------------------------|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Fixed-income funds | - | - | 1,775 | 1,705 |
| Exclusive funds (a) | 792,183 | 576,233 | 827,171 | 704,956 |
| Repurchase transactions | 34 | 34 | 34 | 34 |
| Bank certificate of deposit (b) | 354 | 403 | 4,192 | 1,149 |
| Restricted short-term investments (c) | 13,259 | 21,105 | 84,255 | 113,428 |
| Total securities (note 21.b.i) | 805,830 | 597,775 | 917,427 | 821,272 |



NOTES TO THE INDIVIDUAL AND CONSOLIDATED INTERIM FINANCIAL INFORMATION FOR THE PERIOD ENDED SEPTEMBER 30, 2019

(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

(a) Exclusive funds

| | Par | Parent | | idated |
|-------------------------------------|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| National Treasury Bills (LTN) | 240,345 | 203,422 | 254,046 | 271,935 |
| Bank Certificates of Deposit (CDBs) | 21,196 | 16,188 | 21,196 | 20,940 |
| Financial Treasury Bill (LFT) | 422,039 | 221,742 | 443,326 | 277,200 |
| Private securities | 104,326 | 115,873 | 104,326 | 115,873 |
| Repurchase transactions | 4,277 | 19,008 | 4,277 | 19,008 |
| Total exclusive funds | 792,183 | 576,233 | 827,171 | 704,956 |

- (b) As at September 30, 2019, the Bank Certificates of Deposit (CDBs) include interest earned through the end of the reporting period, ranging from 75% to 109.2% (from 75% to 112.09% as at December 31, 2018) of the Interbank Deposit Certificate (CDI) rate.
- (c) Restricted short-term investments are represented by the onlending of real estate pool funding receivables about to be approved by Caixa Econômica Federal (Federal savings bank). This funding is approved as the contracts entered into with customers are formalized with the financial institution, which the Company expects to occur in up to 90 days.

5. RECEIVABLES FROM DEVELOPMENTS AND SERVICES PROVIDED

| | Par | Parent | | idated |
|---|---------------------|---------------------|----------------------|----------------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Receivables from real estate development and sales (-) Estimated allowance for doubtful debts (a) | 130,571 (52,619) | 145,054 (64,311) | 756,462 (122,233) | 605,803 (130,478) |
| (-) Allowance for contract terminations (-) Present value adjustment | (5,040) (1,059) | (6,183) (1,985) | (27,202) (6,495) | (15,126) (9,983) |
| Receivables from land sales and services provided | 19,754 | 16,682 | 24,313 | 25,480 |
| | 91,607 | 89,257 | 624,845 | 475,696 |
| Current | 61,250 | 61,574 | 449,704 | 317,515 |
| Noncurrent | 30,357 | 27,683 | 175,141 | 158,181 |

a) In 2019, the Company adjusted its internal collection procedures, such as: change in incentives and higher operational focus on the customer portfolio past due for more than 360 days. The estimated allowance for doubtful debts has decreased significantly upon adoption of these new procedures.

The aging list of trade receivables is as follows:

| | Par | ent | Consol | idated |
|---|------------|------------|------------|------------|
| Maturity | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Past due | | | | |
| Up to 90 days | 756 | 1,547 | 5,430 | 10,395 |
| 91-180 days | 748 | 488 | 13,360 | 15,290 |
| More than 180 days (a) | 38,744 | 35,185 | 67,682 | 58,873 |
| Subtotal – past due | 40,248 | 37,220 | 86,472 | 84,558 |
| Current | | | | |
| 2019 | 26,245 | 93,284 | 95,709 | 386,287 |
| 2020 | 60,823 | 15,501 | 465,962 | 98,320 |
| 2021 | 10,591 | 6,077 | 76,662 | 28,261 |
| 2022 | 5,416 | 4,445 | 27,000 | 19,027 |
| 2023 onwards | 7,002 | 5,209 | 28,970 | 14,830 |
| Subtotal – current | 110,077 | 124,516 | 694,303 | 546,725 |
| (-) Present value adjustment | (1,059) | (1,985) | (6,495) | (9,983) |
| (-) Estimated allowance for doubtful debts and contract termination | (57,659) | (70,494) | (149,435) | (145,604) |
| | 91,607 | 89,257 | 624,845 | 475,696 |

⁽a) Of the amount past due for more than 180 days, amounts being transferred to financial institutions total R\$13,492 in Parent and R\$25,252 in consolidated (R\$11,652 in the Parent and R\$23,513 in consolidated as at December 31, 2018).



The variations in the allowances for doubtful debts and contract terminations in the periods ended September 30, 2019 and 2018 are summarized below:

| _ | Parent | | | • |
|--|---|---|------------------------------|---------------------------------------|
| | Trade receivables - Allowance for doubtful debts | Trade receivables - Allowance for contract terminations | Properties for sale (note 6) | Net balance |
| Balance as at December 31, 2017 Additions Reversals Write-off | (55,947) (7,094) 729 4,259 | (10,209) (2,305) 4,214 | 9,547 1,206 (3,433) | (56,609) (8,193) 1,510 4,259 |
| Balance as at September 30, 2018 | (58,053) | (8,300) | 7,320 | (59,033) |
| Balance as at December 31, 2018 Additions Reversals Write-off | (64,311) (2,712) 13,887 517 | (6,183) (2,118) 3,261 | 5,300 1,510 (3,771) | (65,194) (3,320) 13,378 517 |
| Balance as at September 30, 2019 | (52,619) | (5,040) | 3,039 | (54,620) |

| | Consolida | ated | | |
|--|---|---|---------------------------------|--|
| | Trade receivables - Allowance for doubtful debts | Trade receivables - Allowance for contract terminations | Properties for sale (note 6) | Net balance |
| Balance as at December 31, 2017 Additions Reversals Write-off | (99,007) (31,286) 3,430 7,423 | (21,688) (10,322) 12,047 | 20,375 6,669 (8,857) | (100,320) (34,939) 6,620 7,423 |
| Balance as at September 30, 2018 | (119,440) | (19,963) | 18,187 | (121,216) |
| Balance as at December 31, 2018 Additions Reversals Write-off | (130,478) (16,887) 22,666 2,466 | (15,126) (26,124) 14,048 | 13,862 12,834 (11,611) | (131,742) (30,177) 25,104 2,466 |
| Balance as at September 30, 2019 | (122,233) | (27,202) | 15,085 | (134,350) |

Connolidated

The total adjustment to present value recognized in revenue for real estate development for the period ended September 30, 2019 was R\$926 (R\$691 in September 2018), in Parent, and R\$3,488 (R\$1,025 in September 2018) in consolidated.

The discount rate applied by the Company and its subsidiaries was 1.58% for September 30, 2019 (3.93% in 2018).

6. PROPERTIES FOR SALE

| | Par | ent | Consol | idated |
|---|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Land | 65,520 | 77,245 | 1,073,629 | 852,831 |
| Land held for sale | 22,367 | 29,119 | 42,107 | 47,003 |
| Properties under construction | 34,343 | 23,022 | 230,650 | 189,098 |
| Cost of properties in the recognition of the allowance for contract | | | | |
| terminations (note 5) | 3,039 | 5,300 | 15,085 | 13,862 |
| Completed units | 10,095 | 17,458 | 30,103 | 44,647 |
| (-) Present value adjustment in land purchases | (176) | (338) | (71,185) | (46,816) |
| (-) Impairment of properties for sale | (1,339) | (3,977) | (1,665) | (4,312) |
| (-) Impairment of land held for sale | (4,832) | (4,833) | (9,273) | (9,547) |
| | 129,017 | 142,996 | 1,309,451 | 1,086,766 |
| Current | 77,515 | 90,188 | 648,893 | 570,773 |
| Noncurrent | 51,502 | 52,808 | 660,558 | 515,993 |

The Company has commitments to build bartered units, relating to the acquisition of land, recognized based on the fair value of bartered units at the acquisition date. As at September 30, 2019, the balance of obligations for land acquired under barter agreements totals R\$1,900 (R\$1,862 as at December 31, 2018) in Parent and R\$99,721 (R\$101,785 as at December 31, 2018) in consolidated (note 14).

As described in note 11, the balance of capitalized finance charges as at September 30, 2019 was R\$5,014 (R\$5,921 as at September 30, 2018) in Parent and R\$31,940 (R\$24,096 as at September 30, 2018) in consolidated.



7. RELATED PARTIES

7.1 Related-party balances

The asset and liability balances with related parties are as follows:

| | Par | ent | Consol | idated |
|---|----------------|----------------|-----------------|-----------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Assets Subsidiaries Related parties' current account (a) Loan receivable (c) | 3,149 9,299 | 3,047 9,299 | - | - |
| Total subsidiaries | 12,448 | 12,346 | - | - |
| Joint ventures Related parties' current account (a) Loan receivable (c) | 34 36,951 | 34 34,513 | 3,048 36,951 | 7,797 34,513 |
| Total | 36,985 | 34,547 | 39,999 | 42,310 |
| Total assets | 49,433 | 46,893 | 39,999 | 42,310 |
| Current | 3,183 | 3,081 | 3,048 | 7,797 |
| Noncurrent | 46,250 | 43,812 | 36,951 | 34,513 |

| | Par | ent | Consol | idated |
|---|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Liabilities Subsidiaries Poletad parties' surrent account (b) | 200.024 | 104 541 | | |
| Related parties' current account (b) | 286,934 | 134,541 | - | - |
| Total subsidiaries | 286,934 | 134,541 | - | - |
| Joint ventures Related parties' current account (b) | 23,871 | 21,801 | 23,871 | 21,801 |
| Total | 23,871 | 21,801 | 23,871 | 21,801 |
| Total liabilities | 310,805 | 156,342 | 23,871 | 21,801 |
| Current | 310,805 | 156,342 | 23,871 | 21,801 |
| Noncurrent | - | - | - | - |

- (a) The Company participates in real estate development projects with other partners, either directly or through related companies. These projects' management structure and cash management are centralized in the company leading the project, which also oversees the construction and budget progress. Thus, the project leader ensures that the necessary funds are used and allocated as planned. The sources and uses of the projects' funds are reflected in these balances, to the extent of the equity interest held by each investor, which is not subject to inflation adjustments or finance charges imposed by each investor, and do not have a fixed maturity date. The purpose of these transactions is to streamline the business relationships that demand a joint management of amounts mutually owed by the parties and, consequently, the control over the movements of amounts mutually handed over, which are netted when the current account is closed. The average period of time to develop and complete the projects in which the funds are invested ranges from 18 to 24 months;
- (b) Amount relating to funds transferred between the group companies, which will be derecognized through a capital increase or decrease;
- (c) The intragroup loans between the Company and its joint ventures—detailed below—result from the need to meet cash requirements for the development of their corresponding activities and are subject to the finance charges set forth in the underlying agreements. Related-party transactions are conducted at arm's length and appropriate in order to preserve the interests of both parties involved in each transaction.



(Amounts in thousands of brazilian reals - hφ, unless otherwise stated

The table below shows the breakdown, type, and terms and conditions of the balances of intragroup loans and borrowings. The maturities of intragroup loans and borrowings are contingent on the duration of the related projects.

| | Par | ent | Consol | idated | | |
|---|------------|------------|------------|------------|--------------|-------------------------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | Nature | Interest rate |
| Subsidiaries | | | | | | |
| FIT 09 SPE Empr. Imob. Ltda. (b) | 9,299 | 9,299 | - | - | Construction | 120% to 126.5% p.a. of CDI |
| Loans to subsidiaries | 9,299 | 9,299 | - | - | • | |
| Joint ventures | | | | | | |
| | | | | | | 112% to 113.5% of |
| Atua Construtora e Incorporadora S.A. (a) | 12,167 | 12,167 | 12,167 | 12,167 | Construction | CDI |
| FIT 19 SPE Empr. Imobiliários Ltda. (b) | 18,304 | 17,775 | 18,304 | 17,775 | Construction | 100% of CDI |
| Acedio SPE Empr. Imobiliários Ltda. (b) | 6,480 | 4,571 | 6,480 | 4,571 | Construction | 100% of CDI |
| Loans to joint ventures | 36,951 | 34,513 | 36,951 | 34,513 | 1 | |
| | 46,250 | 43,812 | 36,951 | 34,513 | | |

- (a) Amount related to a Company loan to Atua Construtora e Incorporadora S.A., which is being disputed in arbitration, at the Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada (CAM/CCBC). The amount is no longer adjusted based at the agreed finance charges in light of the arbitration.
- (b) Amounts receivable between SPEs that are adjusted through August 2014 (date of last request in arbitration) using the contractually agreed financial charges. These amounts are being disputed in arbitration, at the Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada (CAM/CCBC). The loan to Fit 09 SPE Empr. Imob. Ltda. was eliminated for purposes of the consolidated interim financial information, and the balance variations shown arise from the new amounts to quarantee the companies' operations.

7.2 Guarantees, collaterals and sureties

The financial transactions of the Group are collateralized by guarantees or sureties in proportion to the Company's interests in the capital of such companies, totaling R\$709,254 as at September 30, 2019 (R\$493,490 as at December 31, 2018).

8. INVESTMENTS IN EQUITY INTERESTS

(i) Equity interests:

| | Par | ent | Consolidated | | |
|---|------------|------------|--------------|------------|--|
| <u>Subsidiaries</u> | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | |
| Wholly-owned | 1,077,515 | 911,820 | - | - | |
| Due to management of material operations | 3,868 | 8,929 | - | - | |
| ue to management of material operations apitalized interest | 4,171 | 4,231 | - | - | |
| | 1,085,554 | 924,980 | - | - | |
| Joint ventures | 37,591 | 39,376 | 37,591 | 39,376 | |
| | 1,123,145 | 964,356 | 37,591 | 39,376 | |

Variations in investments

| | Parent | Consolidated |
|---|-----------|--------------|
| Balance as at December 31, 2017 | 909,627 | 65,417 |
| Share of profit (loss) of investees | 200,524 | 815 |
| Return of advance for future capital increase | (11,581) | (592) |
| Capital decrease | (22,582) | (22,582) |
| Allowance for (reversal of) investment losses | (3,053) | <u> </u> |
| Balance as at September 30, 2018 | 1,072,935 | 43,059 |
| Balance as at December 31, 2018 | 964,356 | 39,376 |
| Share of profit (loss) of investees | 252,420 | (1,806) |
| Capital payment | 1,001 | - |
| Distribution of dividends (a) | (89,375) | - |
| Capital decrease | (5,882) | - |
| Allowance for investment losses | 625 | 21 |
| Balance as at September 30, 2019 | 1,123,145 | 37,591 |

a) Dividends distributed by: Jardim São Luiz SPE Incorp. Lta R\$63,456; FIT 34 SPE Empreendimento Imobiliário Ltda R\$17,174; FIT SPE 32 Empreendimento Imobiliário Ltda R\$2,738; FIT SPE 06 Empreendimento Imobiliário Ltda R\$1,716.



Breakdown of investments as at September 30, 2019

| EQUITY INTERESTS AS AT 09/30/2019 | | | | | | | | | | |
|--------------------------------------|----------------|-------------------|------------------------|---------------------------|--|-------------|----------------------------|-----------------|---|--------------------|
| Subsidiaries | Current assets | Noncurrent assets | Current liabilities | Noncurrent liabilities | Equity and advance for future capital increase | Net revenue | Profit (loss) for the year | Equity interest | Share of profit (loss) of investees | Investment balance |
| TENDA NEG. IMOB. S/A | 1,308,692 | 745,877 | 427,254 | 608,492 | 1,018,822 | | 242,585 | 100% | 242,585 | 1,018,822 |
| FIT 02 SPE EMP.IMOB.LTDA. | 15,441 | | 1,096 | 1,717 | 12,627 | | 3,129 | 100% | 3,129 | 12,627 |
| FIT 06 SPE EMP.IMOB.LTDA. | 7,325 | | - | - | 7,325 | | 31 | 100% | 31 | 7,325 |
| TENDA 46 SPE EMP.IMOB.LTDA. | 24,387 | 7,329 | 4.659 | 20,481 | 6,576 | | 4.602 | 100% | 4,602 | 6,576 |
| TND NEG. IMOB. LTDA. | 5,122 | - | 123 | - | 4,999 | | 2,313 | 100% | 2,313 | 4,999 |
| OTHERS | 34,924 | 3,903 | 4,296 | 598 | 33,932 | | 3,678 | | 2,857 | 31,034 |
| Capitalized interest | | | | | | | | | (60) | 4,171 |
| Total Subsidiaries | 1,395,891 | 757,109 | 437,428 | 631,288 | 1,084,281 | | 256,338 | • | 255,457 | 1,085,554 |
| FIT 13 SPE EMP.IMOB.LTDA. | 17,878 | 3,599 | 1,655 | - | 19,822 | | 115 | 50% | 57 | 9,911 |
| SPE FRANERE GAFISA 08 EMP.IMOB.LTDA. | 22,587 | 2,391 | 2,887 | 2,620 | 19,472 | 1,159 | (845) | 50% | (422) | 9,736 |
| CIPESA PROJ. 02 EMP. IMOB. SPE LTDA. | 18,283 | - | 36 | 14 | 18,234 | - | 154 | 50% | ` 77 [′] | 9,117 |
| FIT JD. BOTÂNICO SPE EMP.IMOB.LTDA. | 9,378 | - | 184 | 1 | 9,193 | 187 | 250 | 55% | 137 | 5,056 |
| OTHERS | 18,203 | 137 | 3,616 | 7,288 | 7,433 | 135 | (2,788) | | (1,394) | 3,771 |
| Consolidated | 86,329 | 6,127 | 8,378 | 9,923 | 74,154 | 1,481 | (3,114) | - - | (1,545) | 37,591 |
| <u>Total Parent</u> | 1,482,220 | 763,236 | 445,806 | 641,211 | 1,158,435 | 1,481 | 253,224 | <u>-</u> | 253,912 | 1,123,145 |

Breakdown of investments as at December 31, 2018

| EQUITY INTERESTS AS AT 12/31/2018 | | | | | | | | | | |
|--------------------------------------|----------------|----------------------|------------------------|---------------------------|---|-------------|----------------------------|-----------------|---|--------------------|
| Subsidiaries | Current assets | Noncurrent assets | Current liabilities | Noncurrent liabilities | Equity and advance for future capital increase | Net revenue | Profit (loss) for the year | Equity interest | Share of profit (loss) of investees | Investment balance |
| TENDA NEG. IMOB. S/A | 980,493 | 560,740 | 319,972 | 445,024 | 776,237 | | 288,691 | 100% | 288,691 | 776,237 |
| JD. SÃO LUIZ SPE INCORP. LTDA | 63,445 | 3,069 | 362 | 219 | 65,933 | | 197 | 100% | 197 | 65,933 |
| FIT 34 SPE EMP.IMOB.LTDA. | 17,179 | - | 4 | - | 17,175 | | (220) | 100% | (220) | 17,175 |
| FIT 02 SPE EMP.IMOB.LTDA. | 10,836 | - | 1,336 | 1 | 9,499 | | 6 | 100% | 6 | 9,499 |
| FIT 06 SPE EMP.IMOB.LTDA. | 9,937 | - | 927 | - | 9,010 | | 2,392 | 100% | 2,392 | 9,010 |
| CITTÀ VILLE SPE EMP.IMOB.LTDA. | 17,103 | 43 | 1,766 | 915 | 14,465 | | 2,235 | 50% | 1,118 | 7,233 |
| OTHERS | 60,919 | 3,248 | 4,964 | 22,810 | 36,393 | | (17,171) | | (17,173) | 35,666 |
| Capitalized interest | | | | | | | | | (628) | 4,231 |
| Total Subsidiaries | 1,159,905 | 567,100 | 329,331 | 468,969 | 928,712 | | 276,130 | | 274,383 | 924,984 |
| Joint ventures | | | | | | | | | | |
| SPE FRANERE GAFISA 08 EMP.IMOB.LTDA. | 15,808 | 9,797 | 2,094 | 3,194 | 20,317 | 2,476 | (1,629) | 50% | (815) | 10,159 |
| FIT 13 SPE EMP.IMOB.LTDA. | 16,855 | 3,506 | 655 | - | 19,706 | - | 6 | 50% | 3 | 9,853 |
| CIPESA PROJ. 02 EMP. IMOB. SPE LTDA. | 18,217 | - | 79 | 58 | 18,080 | (54 | (34) | 50% | (17) | 9,040 |
| OTHERS | 25,796 | 4,957 | 2,221 | 8,888 | 19,644 | 4,548 | 3,427 | | 1,720 | 10,324 |
| Consolidated | 75,925 | 18,260 | 5,049 | 12,140 | 77,747 | 6,970 | 1,770 | | 891 | 39,376 |
| Total Parent | 1,235,830 | 585,360 | 334,380 | 481,109 | 1,006,459 | 6,970 | 277,900 | | 275,274 | 964,360 |

(ii) Equity interests – equity deficiency

Breakdown of the allowance for investment losses as at September 30, 2019

| ALLOWANCE FOR INVESTMENT LOSSES AS A | AT SEP/2019 | | | | | | | | | |
|---------------------------------------|----------------|----------------------|------------------------|---------------------------|---|-------------|----------------------------|----------------------|---|-----------------------|
| Subsidiaries | Current assets | Noncurrent assets | Current liabilities | Noncurrent liabilities | Equity and advance for future capital increase | Net revenue | Profit (loss) for the year | Equity interest % | Share of profit (loss) of investees | Investment balance |
| FIT BILD 09 SPE EMP.IMOB.LTDA. | 2,749 | - | 895 | 9,303 | (7,450) | | (13) | 75% | (9) | (5,587) |
| OTHERS | 410 | 58 | 1,200 | 5 | (737) | | (1,222) | | (1,222) | (737) |
| Joint ventures | 3,159 | 58 | 2,095 | 9,308 | (8,187) | - | (1,235) | • | (1,231) | (6,324) |
| CITTA ITAPUÃ EMP. IMOB.S SPE LTDA. | 7,919 | - | 32 | 18,304 | (10,416) | | (1) | 55% | (1) | (5,729) |
| OTHERS | 2,709 | 9 | 2,663 | 95 | (40) | (279) | (521) | | (260) | (20) |
| | 10,628 | 9 | 2,695 | 18,399 | (10,456) | (279) | (522) | _ | (261) | (5,749) |
| Total allowance for investment losses | 13,787 | 67 | 4,790 | 27,707 | (18,643) | (279) | (1,757) | | (1,492) | (12,073) |

Breakdown of the allowance for investment losses as at December 31, 2018

| ALLOWANCE FOR INVESTMENT LOSSES DE | C 2018 | | | | | | | | | |
|---------------------------------------|----------------|-------------------|------------------------|---------------------------|---|---|----------------------------|----------------------|---|-----------------------|
| | Current assets | Noncurrent assets | Current liabilities | Noncurrent liabilities | Equity and advance for future capital increase | | Profit (loss) for the year | Equity interest % | Share of profit (loss) of investees | Investment balance |
| Subsidiaries | | | | | | | | | | |
| FIT BILD 09 SPE EMP.IMOB.LTDA. | 2,740 | - | 871 | 9,304 | (7,435) | | (259) | 75% | (194) | (5,576) |
| OTHERS | 188 | 9 | 340 | - | (143) | | (340) | | (340) | (143) |
| | 2,930 | 9 | 1,211 | 9,304 | (7,578) | | (599) | | (534) | (5,719) |
| Joint ventures | | | | | | | | | | |
| FIT CAMPOLIM SPE EMP.IMOB.LTDA | 7,389 | - | 29 | 17,775 | (10,415) | - | (495) | 55% | (272) | (5,728) |
| | 7,389 | - | 29 | 17,775 | (10,415) | - | (495) | | (272) | (5,728) |
| | | | | | | | | | | |
| Total allowance for investment losses | 10,319 | 9 | 1,240 | 27,079 | (17,993) | - | (1,094) | | (806) | (11,447) |



. PROPERTY AND EQUIPMENT

| | | Pare | ent | Consolidated | | |
|---------------------------------------|---------------------|------------|------------|--------------|------------|--|
| | Depreciation rate - | | | | | |
| Description | % p.a. | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | |
| Cost | | | | | | |
| Hardware | 20% | 24,558 | 22,619 | 24,558 | 22,619 | |
| Leasehold improvements and facilities | (a) | 12,752 | 10,201 | 12,752 | 10,201 | |
| Furniture and fixtures | 10% | 4,482 | 3,883 | 4,670 | 4,014 | |
| Machinery and equipment | 10% | 3,263 | 3,009 | 3,263 | 3,009 | |
| Molds | 20% | 57,673 | 40,660 | 64,317 | 42,519 | |
| Lease - right of use (b) | 13.93% | 23,490 | - | 23,490 | - | |
| | - | 126,218 | 80,372 | 133,050 | 82,362 | |
| Accumulated depreciation | | (57,076) | (43,191) | (57,818) | (43,344) | |
| | | 69.142 | 37.181 | 75.232 | 39.018 | |

⁽a) Depreciated according to the lower of the lease agreement term, or its economic useful life.

(b) Lease – right of use, depreciated according to the agreement term. The table below shows the breakdown of balances, payments and interest on lease liabilities.

| | Parent/Consolidated | | | | |
|--|--|--------------------------|------------------------|--|--|
| Liabilities | Variations – liabilities without present value adjustment | Present value adjustment | Right of use liability | | |
| Lease – right of use (first-time adoption) | 31,134 | (4,590) | 26,544 | | |
| Payments / interest | (2,864) | 682 | (2,182) | | |
| Derecognition - contract termination | (3,631) | 668 | (2,963) | | |
| Total | 24,639 | (3,240) | 21,399 | | |
| Current | 3,507 | (565) | 2,942 | | |
| Noncurrent | 21,132 | (2,675) | 18,457 | | |

The residual value, useful lives, and depreciation methods were reviewed at the end of year 2018, and no change was made. Assets are subject to periodical impairment testing.

Variations in property and equipment

| | Parent | | | | | | | |
|-------------------------------|----------|---|------------------------|-------------------------|----------|----------|--|--|
| | Hardware | Leasehold improvements and facilities | Furniture and fixtures | Machinery and equipment | Molds | Total | | |
| Cost | | | | | | | | |
| Balance as at 12/31/2017 | 21,483 | 8,906 | 3,353 | 2,729 | 32,936 | 69,407 | | |
| Additions | 770 | 484 | 176 | 124 | 6,901 | 8,455 | | |
| Write-offs | - | (110) | - | - | - | (110) | | |
| Cost as at 09/30/2018 | 22,253 | 9,280 | 3,529 | 2,853 | 39,837 | 77,752 | | |
| Depreciation | | | | | | | | |
| Balance as at 12/31/2017 | (9.007) | (3,809) | (2,492) | (895) | (11,380) | (27,583) | | |
| Additions | (2,848) | (3,776) | (174) | (211) | (5,535) | (12,544) | | |
| Write-offs | - | 95 | ` - | ` - | - |) 95 | | |
| Depreciation as at 09/30/2018 | (11,855) | (7,490) | (2,666) | (1,106) | (16,915) | (40,032) | | |
| Balance as at 09/30/2018 | 10,398 | 1,790 | 863 | 1,747 | 22,922 | 37,720 | | |

| | Parent | | | | | | |
|---|---------------------|---|------------------------------|-------------------------|---------------------|--------------------------|-----------------------------|
| | Hardware | Leasehold improvements and facilities | Furniture and fixtures | Machinery and equipment | Molds | Lease – right of use (b) | Total |
| Cost Cost as at 12/31/2018 Additions Write-offs | 22,619 1,939 | 10,201 2,551 - | 3,883 599 - | 3,009 254 | 40,660 17,013 | - 26,544 (3,054) | 80,372 48,900 (3,054) |
| Cost as at 09/30/2019 | 24,558 | 12,752 | 4,482 | 3,263 | 57,673 | 23,490 | 126,218 |
| Depreciation Balance as at 12/31/2018 Additions Write-offs | (12,726) (2,768) | (7,628) (837) | (2,726) (176) | (1,180) (233) | (18,931) (7,417) | - (2,583) 129 | (43,191) (14,014) 129 |
| Depreciation as at 09/30/2019 | (15,494) | (8,465) | (2,902) | (1,413) | (26,348) | (2,454) | (57,076) |
| Balance as at 09/30/2019 | 9,064 | 4,287 | 1,580 | 1,850 | 31,325 | 21,036 | 69,142 |

982

1,747

24,503

39,420



| | | Consolidated | | | | | | |
|-------------------------------|----------|---|------------------------|-------------------------|----------|----------|--|--|
| | Hardware | Leasehold improvements and facilities | Furniture and fixtures | Machinery and equipment | Molds | Total | | |
| Cost | | | | | | | | |
| Balance as at 12/31/2017 | 21,483 | 8,906 | 3,353 | 2,729 | 32,936 | 69,407 | | |
| Additions | 770 | 484 | 302 | 124 | 8,556 | 10,236 | | |
| Write-offs | - | (110) | - | - | - | (110) | | |
| Cost as at 09/30/2018 | 22,253 | 9,280 | 3,655 | 2,853 | 41,492 | 79,533 | | |
| Depreciation | | | | | | | | |
| Balance as at 12/31/2017 | (9.007) | (3.809) | (2,492) | (895) | (11,380) | (27,583) | | |
| Additions | (2,848) | (3,776) | (181) | (211) | (5,609) | (12,625) | | |
| Write-offs | - |) 9 5 | - | - | - | ` ´ 9Ś | | |
| Depreciation as at 09/30/2018 | (11,855) | (7,490) | (2,673) | (1,106) | (16,989) | (40,113) | | |

1,790

| | Consolidated | | | | | | |
|-------------------------------|--------------|---|------------------------------|-------------------------|----------|--------------------------|----------|
| | Hardware | Leasehold improvements and facilities | Furniture and fixtures | Machinery and equipment | Molds | Lease – right of use (b) | Total |
| Cost | | | | | | | |
| Balance as at 12/31/2018 | 22,619 | 10,201 | 4,014 | 3,009 | 42,519 | - | 82,362 |
| Additions | 1,939 | 2,551 | 656 | 254 | 21,798 | 26,544 | 53,742 |
| Write-offs | - | = | - | - | - | (3,054) | (3,054) |
| Cost as at 09/30/2019 | 24,558 | 12,752 | 4,670 | 3,263 | 64,317 | 23,490 | 133,050 |
| Depreciation | | | | | | | |
| Balance as at 12/31/2018 | (12,726) | (7,628) | (2,735) | (1,180) | (19,075) | - | (43,344) |
| Additions | (2,768) | (837) | (185) | (233) | (7,997) | (2,583) | (14,603) |
| Write-offs | - | . , | ` - | ` - | - | 129 | 129 |
| Depreciation as at 09/30/2019 | (15,494) | (8,465) | (2,920) | (1,413) | (27,072) | (2,454) | (57,818) |
| Balance as at 09/30/2019 | 9,064 | 4,287 | 1,750 | 1,850 | 37,245 | 21,036 | 75,232 |

10,398

10. INTANGIBLE ASSETS

Balance as at 09/30/2018

| | Parent/Consolidated | | | | |
|--|-----------------------|-----------|--------------|-----------------------|--|
| | 12/31/2017 Balance | Additions | Amortization | 09/30/2018 Balance | |
| Software - Cost Software – amortization | 36,897 (15,253) | 8,890 | - (5,954) | 45,787 (21,207) | |
| | 21,644 | 8,890 | (5,954) | 24,580 | |

| | | Consolidated | | | | |
|--|-----------------------|--------------|--------------|-----------------------|--|--|
| | 12/31/2018 Balance | Additions | Amortization | 09/30/2019 Balance | | |
| Software - Cost Software – amortization | 49,572 (23,506) | 5,676 | (8,086) | 55,248 (31,592) | | |
| | 26,066 | 5,676 | (8,086) | 23,656 | | |

Refer mainly to the expenses on the acquisition and implementation of information systems and software licenses, amortized over a three-year period based on their economic useful life (33.33% per year). Intangible assets with finite useful lives are amortized over their useful lives, and tested for impairment whenever there is indication of asset impairment. The amortization period and method for an intangible asset with finite useful life are reviewed at least at the end of each annual reporting period.

11. BORROWINGS AND FINANCING

| | | | Par | ent | Consol | idated |
|-------------------------------|-------------------------------------|------------------|------------|------------|------------|---------|
| Type of transaction | Maturity Annual interest rate | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 | |
| National Housing System (SFH) | 04/2018 to 12/2022 04/2018 to | TR + 8.30% p.a. | 16,237 | 15,639 | 143,102 | 103,317 |
| Bank Credit Note (CCB) | 06/2019 | INCC-DI variance | - | - | - | 1,465 |
| Total | | | 16,237 | 15,639 | 143,102 | 104,782 |
| Current | | | 1,207 | 993 | 10,460 | 6,744 |
| Noncurrent | | | 15,030 | 14,646 | 132,642 | 98,038 |



The current and noncurrent portions mature as follows:

| | Pare | ent | Consol | idated |
|---------------------|------------|------------|------------|------------|
| Maturity | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| 2019 | 449 | 993 | 4,152 | 6,744 |
| 2020 | 1,182 | 5,277 | 12,138 | 36,787 |
| 2021 | 6,147 | 6,848 | 57,312 | 45,803 |
| 2022 and thereafter | 8,459 | 2,521 | 69,500 | 15,448 |
| | 16.237 | 15.639 | 143.102 | 104.782 |

Finance costs on borrowings and financing are capitalized at the cost of each construction project and land plot, according to the use of funds, and recognized in profit or loss proportionally to the units sold, as shown below. The capitalization rate used to determine the amount of the borrowing costs eligible for capitalization was 7% as at September 30, 2019 (7.78% as at December 31, 2018).

The following table shows a summary of finance costs and charges, and the portion capitalized in line item 'Properties for sale'.

| | Par | ent | Consol | idated |
|---|------------|------------|------------|------------|
| | 09/30/2019 | 09/30/2018 | 09/30/2019 | 09/30/2018 |
| Total finance charges for the period | 34,556 | 18,608 | 65,625 | 29,255 |
| Capitalized finance charges | (2,272) | (2,964) | (33,241) | (13,473) |
| Finance costs (note 23) | 32,284 | 15,644 | 32,384 | 15,782 |
| Finance charges allocated to line item 'Properties for sale': | | | | |
| Opening balance | 5,452 | 7,357 | 23,705 | 28,394 |
| Capitalized finance charges | 2,272 | 2,964 | 33,241 | 13,473 |
| Finance charges charged to profit or loss (note 22) | (2,710) | (4,400) | (25,006) | (17,771) |
| Closing balance | 5,014 | 5,921 | 31,940 | 24,096 |

12. DEBENTURES

| | | | | | Parent/Cor | solidated |
|---------------------|----------------|-------------|--------------|----------|------------|------------|
| | | Annual | Transacti | on cost | | |
| Type of transaction | Maturity | payout | Appropriated | Incurred | 09/30/2019 | 12/31/2018 |
| Debentures (a) | January 2021 | CDI + 0,90% | 4,657 | (9,061) | 301,120 | 285,066 |
| Debentures (b) | September 2023 | CDI + 1,75% | 726 | (754) | 150,773 | 152,643 |
| Debentures (c) | March 2024 | CDI + 1,40% | 573 | (898) | 149,835 | - |
| Total debentures | | | 5,,956 | (10,713) | 601,728 | 437,709 |
| Current | | | | | 1,158 | 3,344 |
| Noncurrent | | | | | | |
| Debentures | | | | | 605,327 | 439,891 |
| Transaction costs | | | | | (4,757) | (5,526) |
| Total noncurrent | | | | | 600,570 | 434,365 |
| | | | | | 601.728 | 437.709 |

Summary of debentures issued:

| Issue | Date | Amount | Payment of principal | Payment of interest | Covernants (net leverage ratio) (total financial debt less SFH)) |
|---------------------------|------------|---------|----------------------------------|---------------------|--|
| 3 rd issue (a) | 09/06/2017 | 270,000 | 01/15/2021 33.30% 09/2021 | On maturity | (Must not exceed 50%) -28.35% |
| 4 th issue (b) | 09/10/2018 | 150,000 | 33.30% 09/2022 33.40% 09/2023 | Semiannual | (Must not exceed 15%) - 28.35% |
| 5 th issue (c) | 04/02/2019 | 150,000 | 50% 03/2023 50% 03/2024 | Semiannual | (Must not exceed 15%) - 28.35% |

- a) On September 6, 2017, the Company launched the third issue of nonconvertible debentures. The proceeds from this issuance were used exclusively in real estate projects specifically targeted at the lower-income population segment.
- b) On September 10, 2018, the Company launched the fourth issue of nonconvertible simple debentures. The proceeds from this issuance were used in ordinary management, including working capital increase and capital structure growth.



c) On April 2, 2019, the Company launched the fifth issue of nonconvertible simple debentures. The proceeds from this issuance were used in ordinary management, including working capital increase and capital structure growth.

13. PAYROLL, RELATED TAXES AND PROFIT SHARING

| | Par | Parent | | idated |
|-----------------------------------|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Payroll and related taxes | 4,119 | 3,627 | 10,536 | 9,643 |
| Accrued payroll and related taxes | 2,158 | 2,418 | 28,266 | 16,407 |
| Employee profit sharing (a) | 4,674 | 6,135 | 15,797 | 18,974 |
| | 10 951 | 12 180 | 54 599 | 45 024 |

⁽a) The Company has a variable compensation program that grants its employees and management personnel and the employees and management personnel of its subsidiaries a share of the Company's profits. This program is linked to the fulfillment of specific goals, which are set, agreed-upon, and approved by the Board of Directors at the beginning of each year.

14. PAYABLES FOR PURCHASE OF PROPERTIES AND ADVANCES FROM CUSTOMERS

| | Pare | Parent | | idated |
|-----------------------------------|------------|------------|------------|------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Payables for properties purchased | 5,985 | 12,013 | 705,208 | 515,915 |
| Advances from customers | 2,604 | 1,181 | 2,844 | 1,842 |
| Physical barter - land | 1,900 | 1,862 | 99,721 | 101,785 |
| | 10,489 | 15,056 | 807,773 | 619,542 |
| Current | 8,071 | 10,641 | 321,477 | 258,240 |
| Noncurrent | 2,418 | 4,415 | 486,296 | 361,302 |

The current and noncurrent portions mature as follows:

| | Pare | ent | Consol | idated |
|---------------------|------------|------------|------------|------------|
| Maturity | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| 2019 | 5,836 | 10,641 | 122,661 | 258,240 |
| 2020 | 2,967 | 2,816 | 257,684 | 160,257 |
| 2021 | 1,686 | 1,599 | 148,595 | 88,309 |
| 2022 | - | - | 129,707 | 63,967 |
| 2023 and thereafter | - | - | 149,126 | 48,769 |
| | 10,489 | 15,056 | 807,773 | 619,542 |

15. INCOME TAX AND SOCIAL CONTRIBUTION

a) Current income tax and social contribution

The reconciliation at the effective tax rate for the periods ended September 30, 2019 and 2018 is as follows:

| | Parent | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 |
| Profit before income tax and social contribution: Income tax calculated at the statutory rate - 34% | 64,791 34% | 187,509 34% | 64,431 34% | 152,286 34% |
| Net impact of subsidiaries taxed based on deemed income/RET | (22,029) 479 | (63,753) 368 | (21,907) | (51,777) |
| Other permanent differences Unrecognized tax credits | (2,101) (9,521) | (4,630) (23,906) | (1,485) (6,893) | (3,209) (12,074) |
| Share of profit (loss) of investees Unrecognized tax credits | 29,029 3,999 | 85,823 5,948 | 25,820 4,465 | 68,178 |
| Income tax and social contribution expenses (income) | (144) | (150) | 4,465 | (1,118) |
| Current tax expenses (income) | (20) | (27) | - | - |
| Deferred tax expenses (income) | (124) | (123) | - | - |



| | | Consc | Consolidated | | | |
|---|---|---|--|--|--|--|
| | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | | |
| Profit before income tax and social contribution: Income tax calculated at the statutory rate - 34% | 73,667 34% | 212,876 34% | 71,888 34% | 173,156 34% | | |
| Net impact of subsidiaries taxed based on deemed income/RET Other permanent differences Unrecognized tax credits Share of profit (loss) of investees Tax credits utilized in the deferred taxes tax base Unrecognized tax credits | (25,047) 23,091 (2,331) (10,229) (30) - 5,617 | (72,378) 66,397 (5,364) (27,837) (615) - 15,096 | (24,442) 13,340 (1,604) (2,791) 94 (157) 8,923 | (58,873) 53,680 (3,532) (15,561) 277 - 4,453 | | |
| Income tax and social contribution expenses (income) | (8,929) | (24,701) | (6,637) | (19,556) | | |
| Current tax expenses (income) | (7,368) | (21,442) | (7,027) | (18,501) | | |
| Deferred tax expenses (income) | (1,561) | (3,259) | 390 | (1,055) | | |

Deferred income tax and social contribution

The origin of deferred income tax and social contribution as at September 30, 2019 and December 31, 2018 is as follows:

| | Par | ent | Consol | idated |
|---|------------|------------|------------|------------|
| Description | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Assets | | | | |
| Tax loss carryforwards | 281,458 | 253,551 | 292,223 | 261,621 |
| Allowance for doubtful debts | 17,845 | 20,935 | 19,978 | 23,467 |
| Allowance for impairment of nonfinancial assets | 2,089 | 2,948 | 2,095 | 3,047 |
| Other provisions | 4,716 | 5,898 | 8,938 | 10,708 |
| Provision for contingencies | 18,173 | 20,439 | 19,268 | 21,604 |
| Temporary differences - CPC | 12,190 | 10,431 | 12,374 | 10,745 |
| Temporary differences – deferred PIS and COFINS | 1,629 | 1,944 | 1,904 | 2,561 |
| Unrecognized tax rig | (324,192) | (300,286) | (340,236) | (312,400) |
| Subtotal | 13,908 | 15,860 | 16,544 | 21,353 |
| Liabilities | | | | |
| Revenue taxation on a cash and an accrual basis | (13,908) | (15,860) | (16,544) | (21,353) |
| Deferred income tax and social contribution (Earmarked assets, or | | | | |
| RET) | (123) | - | (11,256) | (7,833) |
| Subtotal | (14,031) | (15,860) | (27,800) | (29,186) |
| Recognized in line item deferred taxes (liabilities) | (123) | - | (11,256) | (7,833) |
| Recognized in line item deferred taxes (assets) | - | - | - | - |

The Company holds unrecognized income tax loss and social contribution loss carryforwards that can be offset against 30% of annual taxable income and carried forward indefinitely in the following amounts:

| | Parent | | | | | |
|-------------------------------------|--------------|--------------|---------|------------|--------------|---------|
| | | 09/30/2019 | | | 12/31/2018 | |
| | ' | Social | | | Social | |
| Description | Income tax | contribution | Total | Income tax | contribution | Total |
| Tax loss carryforwards | 827,818 | 827,818 | | 745,738 | 745,738 | |
| Tax assets (25%, 9%) | 206,954 | 74,504 | 281,458 | 186,435 | 67,116 | 253,551 |
| Unrecognized tax assets on tax loss | | | | | | |
| carryforwards | 206,954 | 74,504 | 281,458 | 186,435 | 67,116 | 253,551 |
| | | | Consol | idated | | |
| | | 09/30/2019 | | | 12/31/2018 | |
| | · | Social | | | Social | |
| Description | Income tax | contribution | Total | Income tax | contribution | Total |
| Tax loss carryforwards | 859,480 | 859,480 | | 769,473 | 769,473 | |
| Tax assets (25%, 9%) | 214,870 | 77,353 | 292,223 | 192,368 | 69,253 | 261,621 |
| Unrecognized tax assets on tax loss | | | | | | |
| carryforwards | 214,870 | 77,353 | 292,223 | 192,368 | 69,253 | 261,621 |

The balance of tax loss carryforwards was not recorded as we do not expect any taxable income in the Company and its subsidiaries.



16. PROVISION FOR CONTINGENCIES AND COMMITMENTS

16.1 Provision for contingencies

In the periods ended September 30, 2019 and 2018, the variations in the provision for contingencies are summarized as follows:

| | | Pare | ent | | | |
|----------------------------------|-----------------------|-------------------|-----------|----------|--|--|
| | Civil lawsuits (a) | Labor lawsuits | Other (b) | Total | | |
| Balance as at December 31, 2017 | 43,951 | 10,241 | 48 | 54,240 | | |
| Additions (note 22) | 13,363 | 2,403 | 52 | 15,818 | | |
| Write-offs/transfers (note 22) | (19,460) | (4,658) | (44) | (24,162) | | |
| Balance as at September 30, 2018 | 37,854 | 7,986 | 56 | 45,896 | | |
| Balance as at December 31, 2018 | 38,942 | 10,261 | 10,913 | 60,116 | | |
| Additions (note 22) | 15,338 | 1,767 | 387 | 17,492 | | |
| Write-offs/transfers (note 22) | (16,292) | (5,206) | (2,661) | (24,159) | | |
| Balance as at September 30, 2019 | 37,988 | 6,822 | 8,639 | 53,449 | | |
| Current | 20,000 | 3,592 | 4,549 | 28,141 | | |
| Noncurrent | 17,988 | 3,230 | 4,090 | 25,308 | | |
| | | Consolidated | | | | |
| | Civil lawsuits | Labor | | | | |
| | (a) | lawsuits | Other (b) | Total | | |
| Balance as at December 31, 2017 | 51,567 | 11,166 | 306 | 63,039 | | |
| Additions (note 22) | 14,925 | 2,670 | 52 | 17,647 | | |
| Write-offs/transfers (note 22) | (24,701) | (5,454) | (44) | (30,199) | | |
| Balance as at September 30, 2018 | 41,791 | 8,382 | 314 | 50,487 | | |
| Balance as at December 31, 2018 | 42,976 | 11,325 | 11,171 | 65,472 | | |
| Additions (note 22) | 15,753 | 2,383 | 130 | 18,266 | | |
| Write-offs (note 22) | (17,860) | (6,132) | (2,662) | (26,654) | | |
| Balance as at September 30, 2019 | 40,869 | 7,576 | 8,639 | 57,084 | | |
| Current | 21,517 | 3,989 | 4,549 | 30,055 | | |
| Noncurrent | 19,352 | 3,587 | 4,090 | 27,029 | | |

- (a) Lawsuits mainly attributable to the Company's legacy project (construction defects and construction delay); and
- (b) In 2018 a provision related to a tax lawsuit for 2011 taxes (IRPJ, CSLL, PIS and COFINS) of one of its subsidiaries was recognized.

16.2 Escrow deposits

As at September 30, 2019, the Company and its subsidiaries have the following amounts deposited in courts:

| | Pare | Parent | | idated |
|---|---------------------------------|--------------------------------|---------------------------------|--------------------------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Civil lawsuits Environmental lawsuits Tax lawsuits (a) Labor lawsuits | 20,579 87 16,806 4,824 | 21,430 87 3,719 4,988 | 21,158 89 17,279 4,959 | 21,993 89 3,817 5,120 |
| | 42,296 | 30,224 | 43,485 | 31,019 |
| Current | 10,392 | 10,705 | 10,679 | 10,987 |
| Noncurrent | 31,904 | 19,519 | 32,806 | 20,032 |

⁽a) Increase due to litigation bond with the Brazilian Federal Revenue Service.

16.3. Lawsuits with a possible likelihood of an unfavorable outcome

As at September 30, 2019, the Company and its subsidiaries are aware of other civil, labor, tax and environmental lawsuits. Based on the history of probable lawsuits and the specific analysis of the main claims, the lawsuits with a likelihood of an unfavorable outcome classified as possible total R\$324,493 (R\$320,499 as at December 31, 2018), based on the historical average of the lawsuits adjusted for current estimates, for which the Company's Management believes it is not necessary to recognize a provision for potential losses. The variation in the period is due to the revision of the involved amounts, as shown below.



(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

| | Consoli | dated |
|------------------------|------------|------------|
| | 09/30/2019 | 12/31/2018 |
| Civil lawsuits (a) | 216,462 | 225,284 |
| Tax lawsuits (b) | 92,638 | 78,567 |
| Labor lawsuits | 15,105 | 14,746 |
| Environmental lawsuits | 288 | 1,902 |
| | 324,493 | 320,499 |

- As at September 30, 2019, the Company and its subsidiaries are aware of civil lawsuits and risks based on the history of probable lawsuits and a specific analysis of main claims, the measurement of the lawsuits with a likelihood of an unfavorable decision estimated as possible total R\$216,462, mostly attributed to legacy projects (construction defects and delay).
- The Company had received a tax assessment notice issued by the Brazilian Federal Revenue Service, in which it challenges the tax bases of income tax, social contribution, PIS and COFINS for FY 2010. The Company filed an objection to the tax assessment within the statutory deadline, which was partially upheld on March 31, 2017 by the lower administrative court, which reduced the tax assessment fine and rebate of the amounts paid as COFINS and PIS. The Company filed an administrative appeal with the competent body (CARF) against such decision. On January 24, 2019, the appeal decision was handed down, whereby the following issues worth attention: decrease of the voluntary fine; deduction of the amounts paid; statute of limitation of the periods from January to September 2010. After the decision, the likelihood of loss was assessed as "possible" by the legal counsel, substantially reducing the possible contingencies for this lawsuit (from R\$206,933 million to R\$78,567 million in 2018).

17. EQUITY

17.1 Capital

As at September 30, 2019, the Company's subscribed and paid-in capital was R\$1,095,829, represented by 104,344,246 registered common shares, with no par value (R\$1,095,829 represented by 52,172,123 common shares, with no par value as at December 31, 2018).

On March 25, 2019, the Extraordinary General Meeting approved the split of the Company's shares, at the ratio of one common share for two common shares, totaling 104,344,246 registered, book-entry common shares without par value, all entitled to the same rights as the common shares already issued by the Company.

| Subscribed capital | 1,095,829 |
|----------------------------------|-----------|
| (-) Share issuance costs | (318) |
| Capital as at September 30, 2019 | 1.095.511 |

17.2. Employee benefits

Stock option plan

The Company has a total of five stock option plans for common shares, launched since 2014 that follow the rules set out in the Company's Stock Option Plan.

The granted options entitle their holders (management personnel and employees designated by the executive committee and approved by the Board of Directors) to purchase Company common shares, after vesting periods that range from three to ten years while employed by the Company (essential condition to exercise a stock option), and expire ten years after the grant date.

The fair value of the stock options is set on the grant date and recognized as expenses in profit or loss (as contra entry to equity), during the plan's vesting period, as the services are provided by the employees and management personnel.

The variations in the outstanding stock options in the period ended September 30, 2019 and in the year ended December 31, 2018, which include their related weighted average strike prices, are as follows:

| | 09/30/2019 | | 12/ | 31/2018 |
|--|----------------------------|---------------------------------------|----------------------------|---------------------------------------|
| | Number of stock options | Weighted average strike price (reais) | Number of stock options | Weighted average strike price (reais) |
| Outstanding stock options at the beginning of the period | 5,326,598 | 6.74 | 5,479,451 | 6.74 |
| Exercised stock options | (2,740,056) | 5.63 | (152,853) | 9.42 |
| Cancelled stock options | (26,843) | | , | |
| Split bonus | 5,078,279 | | - | - |
| Outstanding stock options at the end of the period | 7,637,978 | 3.28 | 5,326,598 | 6.74 |



The fair value of the stock options granted from 2014 to 2017 was estimated based on the Black & Scholes pricing model, taking into consideration the following assumptions:

| Grant date | Strike price | Weighted average | Expected volatility (%) (*) | Expected stock option life (years) | Risk-free interest rate (%) (**) |
|------------|--------------|------------------|-----------------------------|------------------------------------|----------------------------------|
| 08/11/2014 | 6.63 | 6.52 | 31.02% | = | 11.66% to 11.81% |
| 11/12/2014 | 6.63 | 6.55 | 31.30% | - | 12.77% to 12.84% |
| 05/09/2016 | 6.86 | 6.83 | 26.70% | 1.30 years | 12.67% to 12.77% |
| 04/10/2017 | 8.13 | 8.13 | 24.65% | 2.20 years | 9.69% to 10.07% |
| 10/02/2017 | 14.73 | 14.73 | 24.84% | <u>-</u> | 9.52% to 9.88% |
| 10/02/2017 | 24.25 | 24.25 | 24.84% | - | 9.71% to 10.11% |

^(*) The volatility was determined based on the history of the BM&FBOVESPA Real Estate Index (IMOBX).

In 2018 the Company reviewed the number of stock options granted that will vest in 2018-2023, which generated expenses of R\$9.092.

| Outstanding stock options | | | Veste | ed stock options |
|---------------------------|---|-------------------------------------|----------------------------|-------------------------------------|
| Number of stock options | Remaining contractual weighted average life (years) | Weighted average strike price (R\$) | Number of stock options | Weighted average strike price (R\$) |
| 7,637,978 | 0.88 | 3.28 | 6,948,737 | 2.58 |

Total expenses recognized in the period ended September 30, 2019 was R\$774 (R\$11,508 as at September 30, 2018) and are disclosed in note 22.

b) Restricted stock option plan

On August 8, 2018, the Extraordinary General Meeting approved the restricted stock option plan. The plan's objectives are to: i) promote the growth, success and attainment of the corporate guidelines of the Company and the companies under its control; ii) align the interests of beneficiaries to those of the shareholders; and iii) encourage the maintenance of officers and employees at the Company or at the companies under its control.

The Plan's restricted shares granted confer upon their holders (officers, directors and employees appointed by the executive board and approved by the Board of Directors) the right to common shares in the Company's capital, after a period from two to three years. For officers and employees the quantities granted will rely on the goals attained established by the Board of Directors and may range from 0% to 150%.

The Plan is valid for ten years and will be divided into Programs, subject to a ceiling that results in a maximum dilution of 5% of the Company's capital.

Programs

| | Grant date | Granted quantities |
|--------------|---------------|--------------------|
| 2018 Program | 09/13/2018 | 652,500 |
| 2019 Program | 04/09/2019 | 914,100 |

The fair value of the stock options is set on the grant date and recognized as expenses in profit or loss (as contra entry to equity), during the plan's vesting period, as the services are provided by the employees, directors and management personnel.

| | 09/30/2019 | 12/31/2018 |
|--|----------------------------|-------------------------|
| | Number of stock options | Number of stock options |
| Outstanding stock options at the beginning of the period | 652,500 | - |
| Granted stock options | 914,100 | 652,500 |
| Exercised stock options | (195,000) | - |
| Split bonus (2018 Program) | 457,500 | - |
| Outstanding stock options at the end of the period | 1,829,100 | 652,500 |

The fair value of the restricted stock options was estimated based on the Monte Carlo pricing model, which may vary according to the attainment of goals, taking into consideration the following assumptions:

^(**) Risk-free market interest rate for the stock option period at the grant date.



(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

| Program | Grant date | Expected volatility (%) (*) | Expected stock option life (months) | Risk-free interest rate (%) (**) |
|---------|------------|-----------------------------|-------------------------------------|----------------------------------|
| 2018 | 08/13/2018 | 29.52% | 16 months | 10.01% |
| 2019 | 09/30/2019 | 31.42% | 28 months | 5.95% |
| 2019 | 04/09/2019 | 31.50% | 28 months | 7.92% |
| 2019 | 04/09/2019 | 31.50% | 16 months | 7.31% |

Volatility was determined based on the historical quotation of the Company's shares (**) Risk-free market interest rate for the stock option period at the grant date.

| | Outstanding stock options | | | | |
|---------|---------------------------|-----------------------|--|--|--|
| | | Remaining contractual | | | |
| Program | Number of stock | weighted average life | | | |
| | options (months) | | | | |
| 2018 | 915,000 | 16 months | | | |
| 2019 | 914 100 | 25 months | | | |

Total expenses recognized in the period ended September 30, 2019 was R\$4,972 and are disclosed in note 22.

17.3 Treasury shares

| | Number (thousands) | Average cost – R\$ | Total cost |
|----------------------------------|-----------------------|--------------------|------------|
| Balance as at December 31, 2018 | 3,688 | 24.64 | 90,889 |
| Share buyback | 1,867 | 33.46 | 62,467 |
| Stock option exercise | (2,881) | 16.77 | (48,326) |
| Split bonus | 4,513 | - | - |
| Balance as at September 30, 2019 | 7,187 | 14.61 | 105,030 |

As at September 30, 2019, the fair value of the Company's treasury shares was R\$177,086.

Variations in treasury shares (in quantity)

| Description | Variations |
|--------------------------------------|------------|
| Share buyback program 04/05/2018 (a) | 4,489 |
| Share buyback program 11/08/2018 (b) | 3,066 |
| Cancellation 12/06/2018 | (2,000) |
| Split (03/26/2019) | 4,513 |
| Stock option exercise | (2,881) |
| Total - quantity | 7,187 |

- (a) On April 5, 2018, the Company's Board of Directors has approved a Share Buyback Program for the Company's Common Shares, to be held in treasury and subsequent disposal and/or cancelation and/or to support the "Company's Stock Option Plan", limited to 5,398,206 of the Company's common shares. Program terminated on August 13, 2018; 4,489,300 shares were acquired.
- On November 8, 2018, the Company's Board of Directors has approved a Share Buyback Program for the Company's Common Shares, to be held in treasury and subsequent disposal and/or cancelation and/or to support the "Company's Stock Option Plan", limited to 5,408,832 of the Company's common shares. This program will be effective up to November 08, 2019, and 3,066,083 shares were acquired.

17.4 Dividends

Shareholders are entitled to receive mandatory dividends on an annual basis, corresponding to 25% of adjusted profit (less 5% of legal reserve). In 2019 the following amounts were prepaid:

| | Payment date | Amounts paid | Number of shares | Amount per share |
|---------|--------------|--------------|------------------|------------------|
| Interim | 06/25/2019 | 11,816 | 96,347,437 | R\$0.12264987 |
| Interim | 09/03/2019 | 17,328 | 96,347,437 | R\$0.17862991 |



18. INSURANCE

Tenda has insurance against engineering risk, barter guarantee, construction completion guarantee, and civil liability, associated to involuntary bodily harm caused to third parties, and property damages caused to tangible assets, as well as fire, lightening, electrical damage, natural phenomenon, and gas explosion hazards. The insurance coverage purchased is considered sufficient by Management to cover probable losses on its assets and/or liabilities. The table below shows the liabilities covered by insurance and the related amounts as at September 30, 2019:

| Insurance line (in effect) | Coverage - R\$'000 |
|---|---------------------|
| Engineering risks and construction completion guarantee (effective from April 2016 to July 2027) Civil liability - Directors and Officers (D&O) (*) Insurance line (future periods) | 3,071,278 50,000 |
| Engineering risks and construction completion guarantee (effective from 10/2019 to 12/2027) | 218,755 |

^(*) The effective period of the D&O civil liability policy is from February 25, 2019, renewed until February 25, 2020 by the Company.

19. EARNINGS PER SHARE

The table below shows the calculation of basic and diluted earnings per share.

| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to |
|--|------------------|--------------------|------------------|--------------------|
| | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 |
| Basic numerator Undistributed earnings | 64,646 | 187,358 | 64,431 | 152,286 |
| Undistributed earnings, available to the holders of common shares | 64,646 | 187,358 | 64,431 | 152,286 |
| Basic denominator (in thousands of shares) Weighted average number of shares | 96,490 | 96,490 | 104,162 | 104,162 |
| Basic earnings per share in Brazilian reais | 0.6700 | 1.9417 | 0.6186 | 1.4620 |
| Diluted numerator Undistributed earnings Undistributed earnings, available to the holders of common shares | 64,646 64,646 | 187,358 187,358 | 64,431 64,431 | 152,286 152,286 |
| Diluted denominator (in thousands of shares) Weighted average number of shares Stock options | 96,490 7,701 | 96,490 7,701 | 104,162 8,766 | 104,162 8,766 |
| Diluted earnings per share in Brazilian reais | 0.6205 | 1.7982 | 0.5705 | 1.3485 |

Pursuant to CPC 41, item 64, in case of any change in the number of shares due to stock split, the Company must retrospectively adjust earnings per share for the comparable periods. The following table shows the reconciliation as at September 30, 2018:

| | Ba | asic | Diluted | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|
| | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | |
| Undistributed earnings Basic and diluted denominator (in thousands of shares) | 64,431 | 152,286 | 64,431 | 152,286 | |
| Weighted average number of shares Stock options | 52,081 | 52,081 | 52,081 4,383 | 52,081 4,383 | |
| Basic/diluted earnings per common share (R\$) - disclosed Split | 1.2371 2 | 2.9240 2 | 1.1411 2 | 2.6970 2 | |
| Restated amount | 0.6186 | 1.4620 | 0.5705 | 1.3485 | |

20. FINANCIAL INSTRUMENTS

The Company and its subsidiaries enter into transactions with financial instruments. These financial instruments are managed through operating strategies and internal control that aim at liquidity, profitability and security. Financial instruments for hedging purposes are contracted based on a periodic analysis of the risk exposure Management intends to mitigate (foreign exchange, interest rate, etc.) which are submitted to the competent Management bodies for approval and subsequent roll out of the presented strategy. The control policy consists of a permanent monitoring of contracted terms and conditions compared to market terms and conditions.

The Company and its subsidiaries do not make investments involving derivatives or any other risk assets for speculative purposes. Gains and losses on these transactions are consistent with the policies and strategies



(Amounts in thousands of brazilian reals - np, unless otherwise stated)

designed by the Company's Management. The Company's and its subsidiaries' operations are subject to the following risk factors described below:

(a) Risk considerations

(i) Credit risk

The Company and its subsidiaries restrict their exposure to credit risks related to cash and cash equivalents by making their investments in prime financial institutions and in interest-bearing short-term investments.

With respect to trade receivables, the Company restricts its exposure to credit risks by selling to a broad customer base and continuously analyzing credit. Additionally, there is no material history of losses since there is a collateral on the units sold, represented by real estate unit, which can be repossessed in the case of default during the construction period. As at September 30, 2019 and December 31, 2018, there was no material credit risk concentration related to customers.

(ii) Derivatives

As at September 30, 2019, the Company does not conduct transactions involving derivative financial instruments.

(iii) Interest rate risk

Arises from the possibility of the Company and its subsidiaries incurring gains or losses due to fluctuations in the interest rates on their financial assets and financial liabilities. To mitigate this risk, the Company and its subsidiaries try to diversify their borrowings into fixed and floating rates. The interest rates on borrowings and financing are described in notes 11 and 12. The interest rates on short-term investments are described in note 4. Receivables from real estate development are subject to the National Civil Construction Index (INCC) and the General Market Price Index (IGP-M).

(iv) Liquidity risk

The liquidity risk arises from the possibility that the Company and its subsidiaries may not have sufficient funds to meet their obligations due to a mismatch in the settlement terms of their rights and obligations.

To mitigate the liquidity risks and optimize the weighted average cost of capital, the Company and its subsidiaries permanently monitor the debt levels according to the market standards and the compliance with the ratios (covenants) provided for in loan, financing and debenture agreements, to ensure that the cash generation and early funding, when necessary, are sufficient to honor their commitments, and avoid any liquidity risk for the Company and its subsidiaries (notes 11 and 12).

Most of the Company's financing is carried out with Caixa Econômica Federal under real estate pool funding schemes ("crédito associativo"), the "Minha Casa Minha Vida" federal housing program, and transfers at the end of the construction.

The maturities of borrowing, financing, trade payables, and debenture financial instruments are as follows:

| | Parent | | | | |
|--|----------------|-----------------|-----------------|----------------------|------------------|
| Year ended December 31, 2018 | Up to one year | 1 to 3 years | 4 to 5 years | More than 5 years | Total |
| Borrowings and financing (note 11) | 993 | 12,125 | 2,521 | - | 15,639 |
| Debentures (note 12) Trade payables | 3,344 6,381 | 434,365 - | - | - | 437,709 6,381 |
| Payables for purchase of properties and advances from customers | 8,779 | 4,415 | - | - | 13,194 |
| | 19,497 | 450,905 | 2,521 | - | 472,923 |
| | | | Parent | | |
| Period ended September 30, 2019 | Up to one year | 1 to 3 years | 4 to 5 years | More than 5 years | Total |
| Borrowings and financing (note 11) | 1,207 | 11,610 | 3,420 | - | 16,237 |
| Debentures (note 12) | 1,158 | 400,570 | 200,000 | - | 601,728 |
| Trade payables Payables for purchase of properties and advances from | 17,755 | - | - | - | 17,755 |
| customers | 5,432 | 3,157 | - | - | 8,589 |
| | 25,552 | 415,337 | 203,420 | - | 644,309 |



| | Consolidated | | | | | |
|--|----------------|-----------------|-----------------|----------------------|-----------|--|
| Year ended December 31, 2018 | Up to one year | 1 to 3 years | 4 to 5 years | More than 5 years | Total | |
| Borrowings and financing (note 11) | 6,744 | 82,590 | 15,448 | - | 104,782 | |
| Debentures (note 12) | 3,344 | 434,365 | - | - | 437,709 | |
| Trade payables Payables for purchase of properties and advances from | 21,449 | - | - | - | 21,449 | |
| customers | 211,771 | 268,479 | 30,725 | 6,782 | 517,757 | |
| | 243 308 | 785 434 | 46 173 | 6 782 | 1 081 697 | |

| | Consolidated | | | | | |
|--|----------------|-----------------|-----------------|----------------------|-----------|--|
| Period ended September 30, 2019 | Up to one year | 1 to 3 years | 4 to 5 years | More than 5 years | Total | |
| Borrowings and financing (note 11) | 10,460 | 108,366 | 24,276 | - | 143,102 | |
| Debentures (note 12) | 1,158 | 400,570 | 200,000 | - | 601,728 | |
| Trade payables Payables for purchase of properties and advances from | 59,934 | - | - | - | 59,934 | |
| customers | 220,443 | 305,364 | 146,330 | 35,915 | 708,052 | |
| _ | 291,995 | 814,300 | 370,606 | 35,915 | 1,512,816 | |

(v) Fair value hierarchy

The Company uses the following hierarchy to determine and disclose the fair value of financial instruments by valuation technique:

Level 1: prices traded (unadjusted) in active markets for identical assets or liabilities;

Level 2: inputs other than quoted prices in active markets included within Level 1, that are observable for the asset or liability, either directly (prices) or indirectly (derived from prices); and

Level 3: inputs for assets or liabilities that are not based on observable market variables (unobservable inputs).

The fair value hierarchy level for the financial instrument assets measured at fair value through profit or loss of the Company, disclosed as at September 30, 2019 and December 31, 2018, is as follows:

| | | Parent | | | Consolidated | |
|---|---------|---------|------------|-------------|--------------|---------|
| As at December 04, 0040 | 11 4 | 110 | | e hierarchy | 1 1 0 | 110 |
| As at December 31, 2018 | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| Financial assets Securities (note 4.2) | 425,164 | 172,611 | - | 549,135 | 272,137 | - |
| | | | | | | |
| | | Parent | | | Consolidated | |
| | | | Fair value | e hierarchy | | |
| As at September 30, 2019 | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| Financial assets | | | | | | |
| Securities (note 4.2) | 662,384 | 143,446 | = | 697,372 | 220,055 | - |

In the period ended September 30, 2019 and the year ended December 31, 2018, there were no fair value measurement transfers between the Level 1 and Level 2 fair value measurements or transfers between the Level 3 and Level 2 fair value measurements.

(b) Fair value of financial instruments

Fair value measurement

The estimated fair values were determined using observable market inputs and appropriate valuation techniques. However, considerable judgment is required to interpret market inputs and estimate fair value. Thus, the estimates presented herein are not an indication of the amounts that the Company could realize in the current market. The use of different market assumptions and/or estimate methodologies could have a significant impact on the estimated fair values.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which estimating values is practicable:



- (a) The amounts of cash and cash equivalents, securities, trade receivables, and other receivables, trade payables, and other current liabilities approximate their fair values, recognized in the interim financial information.
- (b) The fair value of bank loans and other financial debts is estimated through discounted future cash flows using available benchmark interest rates for similar and remaining debts or terms.

The main carrying amounts and fair values of financial assets and financial liabilities as at September 30, 2019 and December 31, 2018, classified in Level 2 of the fair value hierarchy, are as follows:

| | | Parent | | | |
|--|------------------------------|----------|------------|----------|------------|
| • | | 09/30 |)/2019 | 12/31 | /2018 |
| | | Carrying | | Carrying | |
| | Categories | amount | Fair value | amount | Fair value |
| Financial assets | | | | | |
| Cash and cash equivalents (note 4.1) | | 40,660 | 40,660 | 11,674 | 11,674 |
| Cash and banks | Amortized cost | 3,164 | 3,164 | 4,192 | 4,192 |
| | Fair value through profit or | | | | |
| Bank certificate of deposit | loss* | 37,496 | 37,496 | 7,482 | 7,482 |
| Securities and restricted short-term investments (note | | 805,830 | 805,830 | 597,775 | 597,775 |
| Bank certificate of deposit | Amortized cost | 354 | 354 | 403 | 403 |
| | Fair value through profit or | | | | |
| Bank certificate of deposit | loss* | 21,196 | 21,196 | 16,188 | 16,188 |
| | Fair value through profit or | | | | |
| LFT and LTN | loss* | 662,384 | 662,384 | 425,164 | 425,164 |
| | Fair value through profit or | | | | |
| Private securities | loss* | 104,326 | 104,326 | 115,873 | 115,873 |
| | Fair value through profit or | | | | |
| Repurchase transactions (exclusive funds) | loss* | 4,277 | 4,277 | 19,008 | 19,008 |
| Repurchase transactions | Amortized cost | 34 | 34 | 34 | 34 |
| | Fair value through profit or | | | | |
| Restricted short-term investments | loss* | 13,259 | 13,259 | 21,105 | 21,105 |
| Trade receivables (note 5) | Amortized cost | 91,607 | 91,607 | 89,257 | 89,257 |
| Intragroup loans receivable (note 7.1) | Amortized cost | 46,250 | 46,250 | 43,812 | 43,812 |
| Financial liabilities | | | | | |
| Borrowings and financing (note 11) | Amortized cost | 16,237 | 16,237 | 15.639 | 15,639 |
| Debentures (note 12) | Amortized cost | 601.728 | 615,983 | 437,709 | 441,138 |
| Trade payables | Amortized cost | 17,755 | 17,755 | 6,381 | 6,381 |
| Payables for purchase of properties and advances from | | , | , | -, | 3,00 |
| customers | Amortized cost | 8.589 | 8,589 | 13,194 | 13,194 |

| | | | Consolidated | | |
|---|------------------------------|----------|--------------|----------|------------|
| | | 09/30 | 0/2019 | 12/31 | /2018 |
| | | Carrying | | Carrying | |
| | Categories | amount | Fair value | amount | Fair value |
| Financial assets | | | | | |
| Cash and cash equivalents (note 4.1) | | 58,904 | 58,904 | 34,287 | 34,287 |
| Cash and banks | Amortized cost | 18,912 | 18,912 | 24,284 | 24,284 |
| | Fair value through profit or | • | , | • | • |
| Bank certificate of deposit | loss* | 39,992 | 39,992 | 10,003 | 10,003 |
| Securities and restricted short-term investments (note | 4.2) | 917,427 | 917,427 | 821,272 | 821,272 |
| Bank certificate of deposit | Amortized cost | 4,192 | 4,192 | 1,149 | 1,149 |
| · | Fair value through profit or | | | | |
| Bank certificate of deposit | loss* | 21,196 | 21,196 | 20,940 | 20,940 |
| | Fair value through profit or | | | | |
| LFT and LTN | loss* | 697,372 | 697,372 | 549,135 | 549,135 |
| | Fair value through profit or | | | | |
| Private securities | loss* | 104,326 | 104,326 | 115,873 | 115,873 |
| | Fair value through profit or | | | | |
| Repurchase transactions (exclusive funds) | loss* | 4,277 | 4,277 | 19,008 | 19,008 |
| Repurchase transactions | Amortized cost | 34 | 34 | 34 | 34 |
| | Fair value through profit or | | | | |
| Restricted short-term investments | loss* | 84,255 | 84,255 | 113,428 | 113,428 |
| | Fair value through profit or | | | | |
| Investment funds | loss* | 1,775 | 1,775 | 1,705 | 1,705 |
| Trade receivables (note 5) | Amortized cost | 624,845 | 624,845 | 475,696 | 475,696 |
| Intragroup loans receivable (note 7.1) | Amortized cost | 36,951 | 36,951 | 34,513 | 34,513 |
| Financial liabilities | | | | | |
| Borrowings and financing (note 11) | Amortized cost | 143,102 | 143,102 | 104,782 | 105,348 |
| Debentures (note 12) | Amortized cost | 601,728 | 615,983 | 437,709 | 441,138 |
| Trade payables | Amortized cost | 59,934 | 59,934 | 21,449 | 21,449 |
| Payables for purchase of properties and advances from | | | | | |
| customers | Amortized cost | 708,052 | 708,052 | 517,757 | 517,757 |
| * Classification as fair value through profit or loss after i | nitial recognition. | | | | |



(ii) Debt acceleration risk

As at September 30, 2019, the Company was a party to loan and financing agreements that contained restrictive covenants related to indebtedness ratios. These restrictive covenants have been complied with by the Company and do not limit its ability to continue as going concern (notes 11 and 12).

(c) Capital management

The Company's capital management aims at maintaining the good credit rating from credit rating institutions and an optimum capital ratio sufficient to support the Company's business and maximize shareholder value.

The Company controls its capital structure and adjusts it to current economic conditions. To keep this structure adjusted, the Company can pay dividends, return on capital to shareholders, raise new borrowings and financing, issue debentures, etc.

The Company includes in its net debt structure: borrowings and financing less cash and banks (cash and cash equivalents, securities, and restricted short-term investments).

| | Par | ent | Consolidated | |
|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------|
| | 09/30/2019 | 12/31/2018 | 09/30/2019 | 12/31/2018 |
| Borrowings and financing (note 11) Debentures (note 12) (-) Cash and cash equivalents and securities (notes 4.1 and 4.2) | 16,237 601,728 (846,490) | 15,639 437,709 (609,449) | 143,102 601,728 (976,331) | 104,782 437,709 (855,559) |
| Net debt | (228,525) | (156,101) | (231,501) | (313,068) |
| Equity | 1,303,329 | 1,197,673 | 1,304,364 | 1,203,774 |
| Equity and net debt | 1,074,804 | 1,041,572 | 1,072,863 | 890,706 |

(d) Sensitivity analysis

The sensitivity analysis of financial instruments for the period ended September 30, 2019, describes the risks that may cause material changes in the Company's profit or loss, in compliance with by CVM requirements, set out in Instruction 475/08, in order to show a 10%, 25% and 50% increase / decrease in the risk variable considered.

As at September 30, 2019, the Company has the following financial instruments:

- a) Short-term investments, borrowings and financing indexed to the CDI;
- b) Borrowings and financing indexed to the Benchmark Rate (TR);
- c) Trade and other receivable, borrowings and financing indexed to the National Civil Construction Index (INCC) and the General Market Price Index (IGP-M).

For the sensitivity analysis in the period ended September 30, 2019, the Company considered the interest rates of investments, borrowings and trade receivables, the Certificate of Interbank Deposit (CDI) rate at 5.40%, the Benchmark Rate at 0%, the National Civil Construction Index (INCC) at 4.02%, and the General Market Price Index (IGP-M) at 5.18%.

The scenarios considered were as follows:

Scenario I: Probable: 10% appreciation/depreciation of the risk variables used for pricing

Scenario II: Possible: 25% appreciation/depreciation of the risk variables used for pricing

Scenario III: Remote: 50% appreciation/depreciation of the risk variables used for pricing



As at September 30, 2019:

| | | | Consolidated scenario | | | | | |
|-------------------------------|----------------------------|-----------------|-----------------------|-----------------|---------------------|---------------------|-----------------|--|
| | | III | II | l | I | II | III | |
| Transaction | Risk | 50% increase | 25% increase | 10% increase | 10% decreas e | 25% decreas e | 50% decrease | |
| Securities | CDI increase/decrease | 24,526 | 12,263 | 4,905 | (4,905) | (12,263) | (24,526) | |
| Debentures | CDI increase/decrease | (15,536) | (7,768) | (3,107) | 3,107 | 7,768 | 15,536 | |
| Net effect of CDI variance | | 8,990 | 4,495 | 1,798 | (1,798) | (4,495) | (8,990) | |
| Receivables from developments | INCC increase/decrease | 6,242 | 3,121 | 1,248 | (1,248) | (3,121) | (6,242) | |
| Receivables from developments | IGP-M increase/decrease | 7,441 | 3,721 | 1,488 | (1,488) | (3,721) | (7,441) | |

21. NET REVENUE

| | Parent | | | | | | |
|--|---------------|---------------|---------------|---------------|--|--|--|
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to | | | |
| 0 | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 | | | |
| Gross revenue Property development and sale, barters, and provision for construction | | | | | | | |
| services | 44.377 | 145.414 | 92.010 | 225.118 | | | |
| (Recognition) reversal of allowance for doubtful debts (note 5) | 3,144 | 11,692 | (2,078) | (2,106) | | | |
| (Recognition) reversal of allowance for contract terminations (note 5) | 937 | 1,143 | ` 473 | 1,909 | | | |
| Taxes on property sales and services | (92) | (1,438) | (4,940) | (11,950) | | | |
| Net revenue | 48,366 | 156,811 | 85,465 | 212,971 | | | |

| | Consolidated | | | | | |
|--|-----------------------------|-----------------------------|--------------------------|-----------------------------|--|--|
| | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | | |
| Gross revenue Property development and sale, barters, and provision for construction | | | | | | |
| services | 515,830 | 1,438,829 | 478,617 | 1,278,214 | | |
| (Recognition) reversal of allowance for doubtful debts (note 5) | 1,951 | 8,245 | (6,986) | (20,433) | | |
| (Recognition) reversal of allowance for contract terminations (note 5) | 602 | (12,076) | 3,199 | 1,725 | | |
| Taxes on property sales and services | (9,840) | (28,042) | (13,361) | (32,890) | | |
| Net revenue | 508,543 | 1,406,956 | 461,469 | 1,226,616 | | |

22. COSTS AND EXPENSES BY NATURE

Broken down as follows:

| | Parent | | | | | |
|---|-----------------------------|-----------------------------|--------------------------|-----------------------------|--|--|
| | 07/01/2019 to 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 01/01/2018 to 09/30/2018 | | |
| Real estate development and sale costs: | | | | | | |
| Construction costs | (29,313) | (95,127) | (50,877) | (116,539) | | |
| Land costs | (1,923) | (10,664) | (3,720) | (7,623) | | |
| Development costs | (1,886) | (9,697) | (5,055) | (13,740) | | |
| Capitalized finance charges (note 11) | (996) | (2,710) | (1,412) | (4,400) | | |
| Maintenance/warranties | (3,170) | (9,348) | (2,860) | (6,710) | | |
| Cost of properties on allowance for contract terminations recognition | | | | | | |
| (note 6) | (1,458) | (2,261) | (529) | (2,227) | | |
| | (38,746) | (129,807) | (64,453) | (151,239) | | |



| (Amounts in thousands of Brazilian reais - | R\$, unless otherwise stated) |
|--|-------------------------------|
| | |

| | | Parent | | | | | |
|--|---------------|---------------|---------------|---------------|--|--|--|
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to | | | |
| | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 | | | |
| Selling expenses: | | | | | | | |
| Product marketing expenses | (1,474) | (4,592) | (2,121) | (6,046) | | | |
| Realtor and sales commissions | (3,356) | (8,712) | (3,594) | (10,399) | | | |
| Cost of sales | (2,459) | (6,370) | (2,235) | (6,704) | | | |
| Onlending costs | (479) | (1,363) | (623) | (1,836) | | | |
| Registration costs (a) | - | - | (183) | (486) | | | |
| Realtor fees | (418) | (979) | (553) | (1,373) | | | |
| Expenses on customer management (CRM) | (68) | (155) | (30) | (182) | | | |
| Other selling expenses | (54) | (212) | (178) | (603) | | | |
| | (4,952) | (13,671) | (5,923) | (17,230) | | | |
| General and administrative expenses: | | | | | | | |
| Payroll and related taxes | (2,699) | (8,018) | (2,761) | (8,590) | | | |
| Employee benefits | (247) | (767) | (256) | (769) | | | |
| Travel and utilities | (111) | (361) | (81) | (210) | | | |
| Expenses on services provided | (739) | (2,430) | (672) | (1,745) | | | |
| Rentals and CAM fees (b) | (42) | (392) | (367) | (922) | | | |
| IT expenses | (198) | (888) | (21) | (86) | | | |
| Stock option plan costs (note 17.2) | (2,487) | (5,746) | (2,417) | (13,054) | | | |
| Expenses on provision for profit sharing (note 24.2) | (1,266) | (5,729) | (1,453) | (6,580) | | | |
| Other general and administrative expenses | (146) | (279) | (135) | (222) | | | |
| | (7,935) | (24,610) | (8,163) | (32,178) | | | |
| Other income (expenses), net: | | | | | | | |
| Depreciation and amortization | (5,151) | (14,681) | (3,155) | (12,963) | | | |
| Expenses on payments of contingencies | (11,828) | (31,792) | (18,685) | (45,043) | | | |
| Provisions / reversals for contingencies (note 16) | 5,480 | 6,667 | 8,640 | 8,344 | | | |
| Other income/(expenses) | (5,998) | (13,435) | (4,586) | (13,147) | | | |
| · · · | (17,497) | (53,241) | (17,786) | (62,809) | | | |

a)

Registration costs allocated to onlending as from January 1, 2019.

Decrease due to adoption of CPC 06 R1, expenses allocated to depreciation and amortization and other finance costs. b)

| | | Consc | olidated | |
|---|---------------|---------------|---------------|---------------|
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to |
| | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 |
| Real estate development and sale costs: | | | | |
| Construction costs | (248,343) | (691,090) | (210,246) | (567,743) |
| Land costs | (52,739) | (146,134) | (65,121) | (147,139) |
| Development costs | (20,679) | (59,678) | (21,805) | (60,059) |
| Capitalized finance charges (note 11) | (9,241) | (25,006) | (6,297) | (17,771) |
| Maintenance/warranties | (3,844) | (11,274) | (993) | (9,202) |
| Cost of properties on allowance for contract terminations recognition | | | | |
| (note 6) | (5,656) | 1,223 | (1,993) | (2,188) |
| | (340,502) | (931,959) | (306,455) | (804,102) |
| Selling expenses: | | | | |
| Product marketing expenses | (14,186) | (39,314) | (14,026) | (37,433) |
| Realtor and sales commissions | (31,421) | (74,592) | (23,802) | (64,380) |
| Cost of sales | (23,020) | (54,546) | (14,853) | (41,505) |
| Onlending costs | (4,550) | (11,674) | (4,136) | (11,369) |
| Registration costs (a) | - | - | (1,204) | (3,009) |
| Realtor fees | (3,851) | (8,372) | (3,609) | (8,497) |
| Expenses on customer management (CRM) | (625) | (1,329) | (222) | (1,129) |
| Other selling expenses | (548) | (1,820) | (1,194) | (3,727) |
| | (46,780) | (117,055) | (39,244) | (106,669) |
| General and administrative expenses: | | | | |
| Payroll and related taxes | (15,583) | (44,033) | (13,585) | (41,334) |
| Employee benefits | (1,428) | (4,210) | (1,256) | (3,699) |
| Travel and utilities | (1,076) | (1,983) | (396) | (1,011) |
| Expenses on services provided | (4,299) | (13,345) | (3,287) | (8,396) |
| Rentals and CAM fees (b) | (283) | (2,155) | (1,792) | (4,435) |
| IT expenses | (1,188) | (4,879) | (111) | (441) |
| Stock option plan costs (note 17.2) | (2,487) | (5,746) | (2,417) | (13,054) |
| Expenses on provision for profit sharing (note 24.2) | (4,204) | (13,191) | (4,842) | (15,408) |
| Other general and administrative expenses | (624) | (1,295) | (660) | (1,068) |
| | (31,172) | (90,837) | (28,346) | (88,846) |



| | Consolidated | | | | | | |
|--|---------------|---------------|---------------|---------------|--|--|--|
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to | | | |
| | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 | | | |
| Other income (expenses), net: | | | | | | | |
| Depreciation and amortization | (5,156) | (14,692) | (3,159) | (12,970) | | | |
| Expenses on payments of contingencies | (11,828) | (31,792) | (18,685) | (45,046) | | | |
| Provisions / reversals for contingencies (note 16) | 5,924 | 8,388 | 10,755 | 12,552 | | | |
| Other income/(expenses) | (7,169) | (19,115) | (5,747) | (16,834) | | | |
| _ | (18,229) | (57,211) | (16,836) | (62,298) | | | |

- Registration costs allocated to onlending as from January 1, 2019.
- Decrease due to adoption of CPC 06 R1, expenses allocated to depreciation and amortization and other finance costs. b)

23. FINANCE INCOME (COSTS)

| | Parent | | | | | | |
|--|--|--|---|--|--|--|--|
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | 01/01/2018 to | | | |
| | 09/30/2019 | 09/30/2019 | 09/30/2018 | 09/30/2018 | | | |
| Finance income (net of PIS/COFINS) | | | | | | | |
| Income from short-term investments | 12,166 | 32,159 | 6,641 | 18,427 | | | |
| Other finance income | 1,443 | 2,134 | 108 | 2,884 | | | |
| Total finance income (net of PIS/COFINS) | 13,609 | 34,293 | 6,749 | 21,311 | | | |
| Finance costs | | | | | | | |
| Interest on borrowings, net of capitalization (note 11) | (12,708) | (32,284) | (5,899) | (15,644) | | | |
| Banking expenses | (278) | (885) | (314) | (844) | | | |
| Other finance costs | (447) | (1,518) | (1,187) | (2,576) | | | |
| | (13,433) | (34,687) | (7,400) | (19,064) | | | |
| Finance income (costs) | 176 | (394) | (651) | 2,247 | | | |
| | | | | | | | |
| | | | 1.1.1.1 | | | | |
| | | | olidated | | | | |
| | 07/01/2019 to | 01/01/2019 to | 07/01/2018 to | | | | |
| | 07/01/2019 to 09/30/2019 | | | | | | |
| Finance income | 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 09/30/2018 | | | |
| Income from short-term investments | 09/30/2019 13,350 | 01/01/2019 to 09/30/2019 37,251 | 07/01/2018 to 09/30/2018 7,964 | 09/30/2018 21,988 | | | |
| | 09/30/2019 | 01/01/2019 to 09/30/2019 | 07/01/2018 to 09/30/2018 | 09/30/2018 21,988 | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) | 09/30/2019 13,350 | 01/01/2019 to 09/30/2019 37,251 | 07/01/2018 to 09/30/2018 7,964 | 09/30/2018 21,988 8,167 | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs | 09/30/2019 13,350 3,858 17,208 | 01/01/2019 to 09/30/2019 37,251 7,257 | 07/01/2018 to 09/30/2018 7,964 1,658 | 09/30/2018 21,988 8,167 | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs Interest on borrowings, net of capitalization (note 11) | 09/30/2019 13,350 3,858 | 01/01/2019 to 09/30/2019 37,251 7,257 | 07/01/2018 to 09/30/2018 7,964 1,658 9,622 (5,899) | 09/30/2018 21,988 8,167 30,155 | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs Interest on borrowings, net of capitalization (note 11) Finance costs from intragroup borrowings | 09/30/2019 13,350 3,858 17,208 (12,766) | 01/01/2019 to 09/30/2019 37,251 7,257 44,508 (32,384) | 07/01/2018 to 09/30/2018 7,964 1,658 9,622 (5,899) 920 | 09/30/2018 21,988 8,167 30,155 (15,782) | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs Interest on borrowings, net of capitalization (note 11) Finance costs from intragroup borrowings Banking expenses | 09/30/2019 13,350 3,858 17,208 (12,766) (1,182) | 01/01/2019 to 09/30/2019 37,251 7,257 44,508 (32,384) - (4,141) | 07/01/2018 to 09/30/2018 7,964 1,658 9,622 (5,899) 920 (1,472) | 09/30/2018 21,988 8,167 30,155 (15,782) (3,992) | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs Interest on borrowings, net of capitalization (note 11) | 09/30/2019 13,350 3,858 17,208 (12,766) | 01/01/2019 to 09/30/2019 37,251 7,257 44,508 (32,384) | 07/01/2018 to 09/30/2018 7,964 1,658 9,622 (5,899) 920 | 09/30/2018 21,988 8,167 30,155 (15,782) (3,992) | | | |
| Income from short-term investments Other finance income Total finance income (net of PIS/COFINS) Finance costs Interest on borrowings, net of capitalization (note 11) Finance costs from intragroup borrowings Banking expenses | 09/30/2019 13,350 3,858 17,208 (12,766) (1,182) | 01/01/2019 to 09/30/2019 37,251 7,257 44,508 (32,384) - (4,141) | 07/01/2018 to 09/30/2018 7,964 1,658 9,622 (5,899) 920 (1,472) | 01/01/2018 to 09/30/2018 21,988 8,167 30,155 (15,782) (3,992) (2,741) | | | |

24. TRANSACTIONS WITH MANAGEMENT AND EMPLOYEES

24.1 Management compensation

The amounts recognized in line item 'General and administrative expenses' for the periods ended September 30, 2019 and 2018 related to the compensation of key management personnel are as follows:

| Management compensation | | | | | | | | |
|--------------------------------------|--------------------|-----------|--------|--|--|--|--|--|
| B 1 1 1 10 1 1 2 2 2 2 2 | Executive | | | | | | | |
| Period ended September 30, 2018 | Board of Directors | Committee | Total | | | | | |
| Number of members | 7 | 11 | 18 | | | | | |
| Fixed compensation for the period | 1,824 | 6,007 | 7,831 | | | | | |
| Salary/management fees | 1,520 | 4,473 | 5,993 | | | | | |
| Direct and indirect benefits | - | 639 | 639 | | | | | |
| Other (social security) | 304 | 895 | 1,199 | | | | | |
| Monthly compensation | 203 | 667 | 870 | | | | | |
| Variable compensation for the period | 406 | 14,899 | 15,305 | | | | | |
| Profit sharing (note 24.2) | - | 4,288 | 4,288 | | | | | |
| Share-based compensation | 406 | 10,611 | 11,017 | | | | | |
| Total compensation for the period | 2,230 | 20,906 | 23,136 | | | | | |

NOTES TO THE INDIVIDUAL AND CONSOLIDATED INTERIM FINANCIAL INFORMATION FOR THE PERIOD ENDED SEPTEMBER 30, 2019

(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

| Management compensation | | | | | | | | |
|--------------------------------------|--------------------|-----------|--------|--|--|--|--|--|
| | Executive | | | | | | | |
| Period ended September 30, 2019 | Board of Directors | Committee | Total | | | | | |
| Number of members | 7 | 12 | 19 | | | | | |
| Fixed compensation for the period | 2,097 | 5,831 | 7,928 | | | | | |
| Salary/management fees | 1,791 | 5,222 | 7,013 | | | | | |
| Direct and indirect benefits | - | 784 | 784 | | | | | |
| Other (social security) | 306 | 1,044 | 1,350 | | | | | |
| Monthly compensation | 233 | 783 | 1,016 | | | | | |
| Variable compensation for the period | 1,797 | 7,998 | 9,795 | | | | | |
| Profit sharing (note 24.2) | · - | 4,049 | 4,049 | | | | | |
| Share-based compensation | 1,797 | 3,949 | 5,746 | | | | | |
| Total compensation for the period | 3,894 | 15.048 | 18.942 | | | | | |

The overall compensation of the Company's key management personnel for 2019 was set at R\$34,040, as fixed and variable compensation, as approved at the Annual Shareholders' Meeting held on April 24, 2019. 24.2 Profit sharing

In the period ended September 30, 2019, the Company recognized a profit sharing expense amounting to R\$5,729 in the Parent (R\$6,580 in the Parent as at September 30, 2018) and R\$13,191 in consolidated (R\$15,408 in consolidated as at September 30, 2018).

| | Parent | | Consol | idated | |
|---------------------|-----------------------|-------|------------|------------|--|
| | 09/30/2019 09/30/2018 | | 09/30/2019 | 09/30/2018 | |
| Executive Committee | 4,049 | 4,288 | 4,049 | 4,288 | |
| Other employees | 1,680 | 2,292 | 9,142 | 11,120 | |
| | 5,729 | 6,580 | 13,191 | 15,408 | |

25. SEGMENT REPORTING

The Company's Management analyses its internal managerial reports to make decisions relating to the consolidated interim financial information, on the same basis that these statements are disclosed, i.e., a single segment and geography.

Therefore, since Management does not use any information system other than the quarterly information as at September 30, 2019 and the financial statements as at December 31, 2018, no specific disclosure will be presented, as defined in CPC 22.

As for the information on its main customers, since its residential real estate activity is targeted at a single economic segment, the Company does not have any individual customer that represents 10% or more of its total consolidated revenue.



26. REAL ESTATE PROJECTS UNDER CONSTRUCTION - INFORMATION AND COMMITMENTS

In compliance with Circular Letter CVM/SEP 02/2018, the recognized revenue amounts and incurred costs are stated in the statement of profit and loss, and the advances received in the line item 'Payables for purchase of properties and advances from customer'. The Company shows below information on the projects under construction as at September 30, 2019:

| | | Consolidated |
|------|--|----------------------|
| | | Under construction |
| (i) | Unrecognized revenue from properties sold | - |
| (1) | (a) – Revenue from sales contracted | 1,740,039 |
| | (b) - Recognized sales revenue, net 1i) Urecognized sales revenue <i>a)</i> (a-b) | 1,157,339 582,700 |
| ii) | Revenue from contract termination indemnity | 127 |
| iii) | Unrecognized revenue from agreements not qualifying for revenue recognition (b) | 5,201 |
| iv) | Allowance for contract terminations (Liability) | -, |
| , | Adjustment to recognized revenues | 7,775 |
| | Adjustment to trade receivables Revenue from contract termination indemnity | (7,555) (44) |
| | (-) Heverlae from contract termination indefinity | 176 |
| v) | Budgeted costs on units sold to be recognized | |
| | (a) – Budgeted cost of units (without finance charges) Incurred cost, net | 1,088,769 |
| | (b) - (-) Incurred construction costs | (737,827) |
| | Finance charges (c) - Terminations - construction costs | (11,985) |
| | Terminations - finance charges | 6,305 109 |
| | v | (743,398) |
| | 2i)Budgeted costs to be recognized in profit or loss (without finance charges) (a+b+c) | 357,246 |
| | Profit to be recognized (1i-2i) | 225,454 |
| vi) | | |
| | (a) – Budgeted cost of units (without finance charges) (-) Incurred cost, net | 702,159 |
| | (b) - Incurred construction costs | (232,890) |
| | Finance charges | (4,173) |
| | | (237,064) |
| 3ud | geted costs to be recognized in inventories (without finance charges) (a+b) | 469,268 |

a) The unrecognized sales revenue is measured at the notional amount of the underlying contracts, plus the contractual adjustments and less contract terminations, not taking into consideration the effects of the taxes levied thereon and the present value adjustment.

As at September 30, 2019, the percentage of assets consolidated in the interim financial information referring to projects included in the asset segregation structure was 63.07%.

27. NONCASH TRANSACTIONS AND RECONCILIATION OF FINANCING ACTIVITIES

a) Noncash transactions:

The main investing and financing transactions that did not involve cash and cash equivalents (Parent and Consolidated), as contra entry to related parties, considered for purposes of preparing the statement of cash flows were as follows:

| | Pare | Parent | | idated |
|---------------------------|------------|-------------|------------|------------|
| | 09/30/2019 | 09/30/2018 | 09/30/2019 | 09/30/2018 |
| Capital decrease (note 9) | - | (22,582) | - | (22,582) |
| Dividends received | (88,225) | · · · · · · | - | - |
| | (88,225) | (22,582) | - | (22,582) |

b) Reconciliation of financing activities:

<u>b)</u> The unrecognized sales revenue from agreements not eligible to revenue recognition refer to customers which do not have collateral or prospect of fulfilling the amounts of the properties acquired.



| | _ | | |
|--|---|--|--|
| | | | |
| | | | |

| Cash transactions | | | | Noncash | | |
|----------------------------------|---|---|---|--|--|---|
| Opening balance 12/31/2017 | New | Interest payment | Principal repayment | Interest and inflation adjustment | Offset of related parties / investment | Closing balance 09/30/2018 |
| 192,000 | 312,258 | (1,577) | (76,690) | 15,319 | - | 441,310 |
| (43,136) | (483) | - | - | - | - | (43,619) |
| 15,860 | - | - | - | - | (15,860) | - |
| 164,724 | 311,775 | (1,577) | (76,690) | 15,319 | (15,860) | 397,691 |
| | Opening balance 12/31/2017 192,000 (43,136) 15,860 | Opening balance 12/31/2017 New 192,000 312,258 (43,136) (483) 15,860 - | Opening balance Interest payment 12/31/2017 New payment 192,000 312,258 (1,577) (43,136) (483) - 15,860 - - | Opening balance Interest payment Principal repayment 12/31/2017 New payment repayment 192,000 312,258 (1,577) (76,690) (43,136) (483) - - 15,860 - - - | Opening balance 12/31/2017 Interest payment Principal repayment Inflation adjustment 192,000 312,258 (1,577) (76,690) 15,319 (43,136) (483) - - - - 15,860 - - - - - - | Opening balance 12/31/2017 Interest payment Principal repayment Interest and repayment Offset of related parties inflation / investment 192,000 312,258 (1,577) (76,690) 15,319 - (43,136) (43,136) (483) (15,860) - (15,860) |

Parent

| | | Cash transactions | | | Noncash transactions | | | | |
|-------------------------------|----------------------------|-------------------|---------------------|------------------------|----------------------|--|---------------|----------------------------------|--|
| | Opening balance 12/31/2018 | New | Interest payment | Principal repayment | New | Interest and inflation adjustm ent | Write- off | Closing balance 09/30/2019 | |
| Borrowings (notes 11 and 12) | 453,348 | 177,105 | (18,003) | (26,896) | - | 32,411 | - | 617,965 | |
| Intragroup loans (note 7.1) | (43,812) | (2,438) | - | - | - | - | - | (46,250) | |
| Dividends | 13,338 | - | - | (42,404) | 29,144 | - | - | 78 | |
| Lease – right of use (note 9) | - | - | (81) | (2,783) | 26,544 | 682 | (2,963) | 21,399 | |
| Total | 422,874 | 174,668 | (18,084) | (72,083) | 55,688 | 33,093 | (2,963) | 593,193 | |

Consolidated

| | | 000 | ondatod | | | | |
|----------------------------------|----------------------------------|---------|---------------------|---------------------|--|--|----------------------------------|
| | Cash transactions | | | | Noncash | | |
| | Opening balance 12/31/2017 | New | Interest payment | Principal repayment | Interest and inflation adjustment | Offset of related parties / investment | Closing balance 09/30/2018 |
| Borrowings (notes 11 and 12) | 270,165 | 582,506 | (6,086) | (325,781) | 20,404 | - | 541,208 |
| Intragroup loans (note 7.1) | (33,837) | (483) | - | - | - | - | (34,320) |
| Intragroup borrowings (note 7.1) | 15,860 | ` - | - | - | - | (15,860) | <u> </u> |
| Total | 252,188 | 582,023 | (6,086) | (325,781) | 20,404 | (15,860) | 506,888 |

Consolidated

| | _ | Cash transactions | | | Noncash transactions | | | |
|-------------------------------|----------------------------------|-------------------|---------------------|------------------------|----------------------|--|---------------|----------------------------------|
| | Opening balance 12/31/2018 | New | Interest payment | Principal repayment | New | Interest and inflation adjustm ent | Write- off | Closing balance 09/30/2019 |
| Borrowings (notes 11 and 12) | 542,491 | 491,390 | (24,241) | (307,129) | - | 42,319 | - | 744,830 |
| Intragroup loans (note 7.1) | (34,513) | (2,438) | - | - | - | - | - | (36,951) |
| Dividends | 13,338 | - | - | (42,404) | 29,144 | - | - | 78 |
| Lease – right of use (note 9) | - | - | (81) | (2,783) | 26,544 | 682 | (2,963) | 21,399 |
| Total | 521,316 | 488,952 | (24,322) | (352,316) | 55,688 | 43,001 | (2,963) | 729,356 |

(Convenience Translation into English from the Original Previously Issued in Portuguese)

REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Shareholders and Management of Construtora Tenda S.A. São Paulo - SP

Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Construtora Tenda S.A. ("Company"), included in the Interim Financial Information Form (ITR) for the quarter ended September 30, 2019, which comprises the balance sheet as at September 30, 2019 and the income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows for the nine-month period then ended, including the explanatory notes.

Management is responsible for the preparation of the individual interim financial information in accordance with CPC 21 - Interim Financial Reporting and the consolidated interim financial information in accordance with IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the presentation of such information in accordance with the standards applicable to real estate development entities in Brazil, registered with the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of Interim Financial Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and international standards on review of interim financial information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the standards on auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual interim financial information included in the ITR referred to above is not prepared, in all material respects, in accordance with CPC 21, applicable to the preparation of Interim Financial Information (ITR), and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

Conclusion on the consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated interim financial information included in the ITR referred to above is not prepared, in all material respects, in accordance with CPC 21 and IAS 34, applicable to the preparation of Interim Financial Information (ITR), and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

Emphasis of matter

We draw attention to note 2.1 to the individual and consolidated interim financial information, which describes that this individual and consolidated interim financial information, included in the ITR, has been prepared in accordance with CPC 21 and with IAS 34, applicable to real estate development entities in Brazil, registered with the CVM. Accordingly, the determination of the accounting policy adopted by the Company, for recognition of revenue from uncompleted real estate unit purchase and sale agreements, on aspects related to transfer of control, follow the understanding of the Company's Management with respect to the application of technical pronouncement CPC 47, which is in line with the understanding expressed by the CVM in Circular Letter CVM/SNC/SEP 02/18. Our conclusion is not qualified in respect of this matter.

Other matters

Statements of value added

The interim financial information referred to above include the individual and consolidated statements of value added for the nine-month period ended September 30, 2019, prepared under the responsibility of the Company's Management and presented as supplemental information for IAS 34 purposes, applicable to real estate development entities in Brazil, registered with the CVM. These statements were subject to the review procedures performed together with the review of the Interim Financial Information (ITR) to reach a conclusion on whether they were reconciled with the interim financial information and the accounting records, as applicable, and if their form and content are consistent with the criteria set forth by CPC 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that these statements of value added were not prepared, in all material respects, in accordance with CPC 09 and consistently with the accompanying individual and consolidated interim financial information taken as a whole.

The accompanying individual and consolidated interim financial information has been translated into English for the convenience of readers outside Brazil.

Sao Paulo, November 7, 2019

DELOITTE TOUCHE TOHMATSU Auditores Independentes

Roberto Torres dos Santos Engagement Partner